June 18, 2021

#### **NOTICE OF REGULAR MEETING**

To: Mayor and Council

The Regular Meeting of Council will be held **electronically** at 7 p.m. on Tuesday June 22, 2021.

If you are unable to be in attendance it is greatly appreciated that you notify the undersigned in advance.

Thank you.

Best regards;

Cindy Pigeau Clerk-Treasurer

## AGENDA REGULAR COUNCIL MEETING Tuesday June 22, 2021 at 7:00 p.m. - ELECTRONICALLY

#### 1. CALL TO ORDER

2.	WRITTEN DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST		
3.	PETITIONS AND DELEGATIONS	None	
4.	REPORTS FROM MUNICIPAL OFFICERS	None	
5.	REPORTS FROM COMMITTEES	None	
6.	ACTION LETTERS		
A)	Minutes of Special Council Meeting	Adopt Minutes of Tuesday, June 1/21 (Strategic Plan Meeting)	
B)	Minutes of Regular Council Meeting	Adopt Minutes of Tuesday, June 8/21	
C)	Minutes of Committee of Adjustment Hearing	Adopt Minutes of Tuesday, June 8/21	
D)	Municipality of Calvin	2021 Proposed Final Municipal Budget – Information Presented for Discussion and Consideration	
C)	By-Law No. 2020-019	To Provide for the Adoption of Tax Rates, Adoption of Annual Budget and to Further Provide Penalty and Interest in Default of Payment Thereof for the Year 2021 – 3 <sup>rd</sup> Reading	
D)	Municipality of Calvin	2021 Proposed Final Municipal Budget – Information Presented for Discussion and Consideration	
E)	By-Law No. 2020-019	To Provide for the Adoption of Tax Rates, Adoption of Annual Budget and to Further Provide Penalty and Interest in Default of Payment Thereof for the Year 2021	
F)	Ontario Regulation 284/09	Resolution to Adopt Annual Report Showing Estimated Expenses Excluded from the 2021 Budget and the Impact of Fully Covering these Expenses	
G)	Report from Clerk-Treasurer	2021CT31 Report to Council – Emergency Control Group Meeting Summary	
H)	Municipality of Calvin - Recreation/Landfill/Cemetery/Roads	Part-Time Student Position	
I)	Municipality of Calvin – Roads Dept.	Request for Temporary Equipment Operator Position	
J)	Municipality of Calvin – Administration	Letter of Support for City of North Bay Resolution RE: Near North Landlords Association	

K)	Municipality of Calvin – Administration	Letter of Support for Town of Fort Erie RE: Capital Gains Tax on Primary Residence
L)	Municipality of Calvin – Administration	Letter of Support for Great Lakes St. Lawrence Cities Initiative RE: Environmental Microfibers
M)	Municipality of Calvin – Administration	Letter of Support for Great Lakes St. Lawrence Cities Initiative RE: Unencapsulated Expanded and Extruded Polystyrene Foam
N)	Municipality of Calvin	Statement from Mayor Ian Pennell RE: Cassellholme Redevelopment Project
O)	Mattawa and Area CSWB Committee	Adoption of Mattawa and Area Community Safety and Well Being Plan
P)	Municipality of Calvin – Educational	MFOA – Property Tax Guide
nttps:/	/www.mroa.on.ca/MFOA/WebDocs/HEMSON%2	20-%20Property%20Tax%20Guide%20May%2012%202012.pdf
Q) https://	Municipality of Calvin – Educational /www.mpac.ca/en/UnderstandingYourAssessme	MPAC – Property Value and Property Taxes ent/PropertyValueandPropertyTaxes

R) Municipality of Calvin – Educational Municipal World – Mental Health and the Pandemic – Part 1 <a href="https://www.municipalworld.com/podcasts/mental-health-and-the-pandemic-part-1-dr-raeleen-manjak/?utm\_source=Podcast+Alerts&utm\_campaign=a62d007a7c-mwshares-drraeleenmanjak-pt1&utm\_medium=email&utm\_term=0\_518d1d6fe3-a62d007a7c-67368358&ct=t(mwshares-drraeleenmanjak-pt1)</a>

#### 7. INFORMATION LETTERS

A)	Municipality of Shuniah	Tax Relief on CERB Payments
B)	Federation of Northern Ontario Municipalities	Waste Diversion and Protecting the Environment
C)	Township of Havelock-Belmont-Methuen	Continuous Increase of Cost for Municipal Insurance
D)	Northern Ontario School of Medicine	NOSM to Become First Stand-Alone Medical University in Canada
E)	Township of Havelock-Belmont-Methuen	Support of the Use of Automatic Speed Enforcement (Photo Radar)
F)	Towns of Halton Hills	Elimination of LPAT
G)	Municipality of South Huron	Support MFIPPA Change 2021
H)	Township of Huron-Kinloss	Fire Department Support
I)	Township of Huron-Kinloss	Lottery Licensing to Assist Small Organizations
J)	Township of Huron-Kinloss	Controlling Invasive Phragmites

8. 9. 10. 11. 12.	INFORMATION LETTERS AVAILABLE OLD AND NEW BUSINESS ACCOUNTS APPROVAL REPORT CLOSED PORTION BUSINESS ARISING FROM CLOSED SESSION	
Z1)	Expertise of Municipalities & ISN	Community Safety and Well Being Planning
Z)	North Bay Mattawa Conservation Authority	Watershed Conditions Statement – Level 1 Low Water
Y)	Township of Baldwin	Dead End Roads Bus Turnaround
X)	Ministry of Natural Resources and Forestry	Inspection of the 2021 Annual Work Schedule – Algonquin Park Forest and Contingency Plan
W)	Municipality of Leamington	Three Digit Suicide and Crisis Hotline
V)	Ministry of Municipal Affairs and Housing	Entering Step One of the Roadmap to Reopen
U)	Municipality of Killarney	Lottery Licensing to Assist Small Organizations
T)	City of St. Catharines	Lyme Disease Awareness Month
S)	Municipality of Hastings Highlands	Three Digit Suicide and Crisis Hotline
R)	Township of Huron-Kinloss	Three Digit Suicide and Crisis Hotline
Q)	Township of Scugog	Capital Gains Tax on Primary Residence
P)	Association of Municipalities of Ontario (AMO)	Province Announces Employment Services Changes and Phase 2 of Natural Gas Expansion Program in Rural, Northern and Indigenous Communities
O)	Township of Rideau Lakes	Funding Sources for Municipalities for the Ongoing Maintenance and Preservation Repair of Abandoned Cemeteries in their Care
N)	Town of Kingsville	Criminal Code and Firearm Act Changes, Bill C-21
M)	Shannon Stubbs, MP Lakeland	Criminal Code and Firearm Act Changes, Bill C-21
L)	Town of Gore Bay	Lottery Licensing to Assist Small Organizations
K)	Continuous Improvement Fund	Ontario's New Blue Box Regularion and Resources for the Road Ahead

13.

14.

**NOTICE OF MOTION** 

**ADJOURNMENT** 

### CORPORATION OF THE MUNICIPALITY OF CALVIN MINUTES OF THE SPEC IAL MEETING TUESDAY JUNE 1, 2021

The special meeting of Council was held electronically (by Zoom) on this date. Present were Mayor Ian Pennell, Deputy Mayor Sandy Cross, Coun Dan Maxwell, Coun Heather Olmstead, Coun Shippam and Cindy Pigeau.

Regrets: 0 Guests: 0

The meeting was called to order at 7:00 p.m. by Mayor Pennell, Councillor Shippam had some internet issues – left meeting at 7:01pm and returned at 7:03pm.

PECUNIARY/CONFLICT OF INTEREST: None PRESENTATIONS/DELEGATIONS: None

A review of the consolidated strengths and weaknesses of Council and the results from the survey took place. Each Member of Council was requested to state their top picks from this list for Staff to research and look into feasibility. This information is to be prepared for the next meeting for Council to decide upon the Strategic Initiatives for the Strategic Plan.

#### 2021-144 STRATEGIC PLAN – Next Steps

Moved by Coun Shippam and seconded by Coun Maxwell that the next meeting for the development of the Municipality of Calvin's Strategic Plan will be held <u>August 3, 2021</u> as a Special Meeting of Council;

<u>Directives to Clerk-Treasurer</u> – To finalize the list of Strategic Initiatives as per the discussion this evening for the next meeting. As per the Strategic Planning Workbook, the August 3, 2021 Meeting will provide Staff input on feasibility, risks pro-forma costs, and other considerations in order to determine whether the list of suggested initiatives are attainable.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

#### 2021-145 ADJOURNMENT

Moved by Coun Olmstead and seconded by Coun Cross that this special meeting of Council now be adjourned at 8:01 p.m.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Mayor	Clerk

### CORPORATION OF THE MUNICIPALITY OF CALVIN MINUTES OF THE REGULAR COUNCIL MEETING TUESDAY, JUNE 8, 2021

The regular meeting of Council was held this date by Zoom electronic meetings (due to Covid-19 pandemic). Present were Mayor Ian Pennell, Deputy Mayor Sandy Cross, Coun Dan Maxwell, Coun Heather Olmstead, Coun Christine Shippam, Roads Superintendent, Chris Whalley, Fire Chief, Dean Maxwell, Recreation, Landfill and Cemetery Manager, Jacob Grove and Clerk-Treasurer, Cindy Pigeau.

Regrets: 0 Guests: 3 – Mr. Steve McArthur, Ms. Mary Dawson-Cole & one other guest from MPAC

The meeting was called to order at 7:00 p.m. by Mayor Ian Pennell

PECUNIARY/CONFLICT OF INTEREST: Councillor Maxwell declared a conflict of interest on Item No. 6D – Fire

Department Portion of the Budget Title: Council/Management Discussion – 2021 Proposed Final Municipal Budget – June 8, 2021

Version Reason: "Son on fire department."

PRESENTATIONS/DELEGATIONS: MPAC Presentation – Property Assessment in Ontario

Mr. Steve McArthur & Ms. Mary Dawson-Cole reviewed the presentation regarding Property Assessment in Ontario and answered questions from Council. Mr. Steve McArthur, Ms. Mary Dawson-Cole and guest from MPAC left the meeting at 7:38pm.

Reports from other Municipal Officers followed.

#### 2021-146 AMENDMENT TO AGENDA

Moved by Coun Maxwell and seconded by Coun Shippam that Council hereby authorizes the following amendments to the June 8, 2021 agenda:

A1) Municipality of Calvin Amendment to Agenda

J) BlueSky Net and Ministry of 2021 COOP Aerial Imagery

**Natural Resources and Forestry** 

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

#### 2021-147 MINUTES OF TUESDAY, MAY 25, 2021

Moved by Coun Olmstead and seconded by Coun Cross that the minutes of the regular meeting of Council held on Tuesday, May 25, 2021 be hereby adopted and signed as circulated.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

## 2021-133 BY-LAW 2021-017-TO SET TAX (TRANSITION) RATIOS FOR MUNICIPAL PURPOSES AND TO ADOPT NEW BUSINESS PROPERTY TAX POLICY FOR ELIGIBLE CLASSES IN THE YEAR 2021

By-law No. 2021-017 being a by-law to set the Tax (Transition) Ratios for the Municipal Purposes and to Adopt New Business Property Tax Policy for eligible Classes in the Year 2021. This By-law received 3<sup>rd</sup> and final reading on Tuesday, June 8, 2021 and finally passed before an open Council on this date.

Recorded Vote as per Electronic Meeting Best Practices

Third Reading

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

2021-134 BY-LAW 2021-018-TO ESTABLISH SALARY AND HOURLY REMUNERATION GRID FOR OFFICERS AND STAFF OF THE CORPORATION FOR 2021

By-law No. 2021-018 being a by-law to establish Salary and Hourly Remuneration Grid for Officers and Staff of the Corporation for 2021. This By-law received 3<sup>rd</sup> and final reading on Tuesday, June 8, 2021 and finally passed before an open Council on this date.

Recorded Vote as per Electronic Meeting Best Practices

Third Reading

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

2021-148 BY-LAW 2021-019-TO PROVIDE FOR THE ADOPTION OF TAX RATES, ADOPTION OF ANNUAL BUDGET AND TO FURTHER PROVIDE FOR PENALTY AND INTEREST IN DEFAULT OF PAYMENT THEREOF FOR THE YEAR OF 2021.

By-law No. 2021-019 being a by-law to provide for the adoption of tax rates, adoption of annual budget and to further provide for penalty and interest in default of payment thereof for the year 2021. This By-law received 1<sup>st</sup> and 2<sup>nd</sup> readings on Tuesday, June 8, 2021. It will come before Council for a third and final reading at the Tuesday, June 22, 2021 Regular Council Meeting.

Recorded Vote as per Electronic Meeting Best Practices

First Reading

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Recorded Vote as per Electronic Meeting Best Practices

Second Reading

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

2021-149 BY-LAW 2021-020-TO AMEND BY-LAW NO. 2021-014 TO CHANGE LESSOR COMPANY TO ENTER INTO A

LEASE AGREEMENT WITH LBC CAPITAL /LBEL INC. FOR A 2021 TOSHIBA E-STUDIO 4515 AC

PHOTOCOPIER/SCANNER/PRINTER

By-law No. 2021-020 being a by-law to amend By-Law No. 2021-014 to change lessor company to enter into a lease agreement with LBC Capital/LBEL Inc. for a 2021 Toshiba E-Studio 4515 AC Photocopier/Scanner/Printer. This By-law received 1<sup>st</sup>, 2<sup>nd</sup> readings and came before Council for a 3<sup>rd</sup> and final reading on Tuesday, June 8, 2021 Regular Council Meeting.

Recorded Vote as per Electronic Meeting Best Practices

**First Reading** 

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

Recorded Vote as per Electronic Meeting Best Practices

**Second Reading** 

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

Recorded Vote as per Electronic Meeting Best Practices

Third Reading

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

2021-150 MUNICIPAL CONTRIBUTIONS FOR SHARED BUILDING DEPARTMENT SERVICES

Moved by Coun Cross and seconded by Coun Shippam that be it resolved that Council has received and reviewed the Municipal Contributions for Shared Building Department Services report, prepared by the Township of Papineau-Cameron and hereby authorizes that the percentages for the levy contributions for each municipality be updated to the following:

Papineau-Cameron 53.40%

Calvin 35.02% Mattawan 11.58%

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

#### 2021-151 2019 ANNUAL ENERGY REPORT

Moved by Coun Shippam and seconded by Coun Maxwell that Council has received and review the 2019 Annual Energy Report on Energy Consumption and Greenhouse Gas Emissions, required to be reported annually on or before July 1<sup>st</sup> as per Ontario Regulation 397/11 under the Green Energy Act, 2009, and hereby authorizes that the report be released as presented.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

#### 2021-152 2021 COOP HIGH QUALITY IMAGERY FOR CGIS SYSTEM

Moved by Coun Olmstead and seconded by Coun Cross that Council authorizes the purchase of the COOP high quality imagery to update the aerial imagery in our CGIS system that is used by the Administration Dept., Building Dept., Roads Dept., Emergency Management Dept., and the Fire Dept. The estimated cost is \$748.00 plus HST

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Councillor Shippam Yea
Mayor Pennell Yea

Carried

#### 2021-153 DISBURSEMENTS

Moved by Coun Cross and seconded by Coun Shippam that the disbursements dated June 3, 2021 in the amount of \$11,756.37 and June 8, 2021 in the amount of \$8,380.62 be hereby authorized and passed for payment.

Recorded Vote as per Electronic Meeting Best Practices

Councillor Cross Yea
Councillor Maxwell Yea
Councillor Olmstead Yea
Mayor Pennell Yea

	URNMENT vell and seconded by Coun Olmsto	ead that this regular meeting of Council now be adjourned at
Recorded Vote as per	Electronic Meeting Best Practices	5
Councillor Cross	Yea	
Councillor Maxwell	Yea	
Councillor Olmstead	Yea	
Councillor Shippam	Yea	
Mayor Pennell	Yea	
Carried		
Mayor		Clerk

#### CORPORATION OF THE MUNICIPALITY OF CALVIN MINUTES OF COMMITTEE OF ADJUSTMENT HEARING TUESDAY JUNE 8, 2021

This Hearing of the Committee of Adjustment was held this date to hear the Minor Variance proposal of Mr. Wayne Brown and Mrs. Lorna Brown (Brown A-01-21).

Present were: Ian Pennell, Sandy Cross, Dan Maxwell, Heather Olmstead, Christine Shippam and Cindy Pigeau

Guests: 1 (Wayne Brown)

The hearing was called to order by Chair Ian Pennell at 6:31 pm.

The Chair stated that the Municipality has received an application for a minor variance to Zoning By-law No. 2000-11 (February 27, 2001), amendment By-Law No. 2008-011 (June 10, 2008) and amendment By-Law No. 2010-008 (March 9, 2010), on lands legally described as Concession 7, Part of Lot 17, Plan 36M525 Lot 3 Incl. RP 36R9935 Part 1, Municipality of Calvin, located at 89 Booth Road west side of Highway 630 on Smith Lake. The proposed minor variance will allow a reduction of the frontage distance between a single detached dwelling plus deck and the shoreline from 30 m to approximately 28.04 m. This request is being made in an effort to save and protect large white pine and spruce trees at the back of the single detached dwelling and allow for provisions of an eight (8) foot deck in the front of the single detached dwelling.

The Committee then heard from Mr. Brown who presented his proposal.

There was no representation by or in writing from anyone opposed to the application.

North Bay Mattawa Conservation Authority was circulated and responded that they had no objection to this application.

East Nipissing Planning Board was circulated and responded that they had no objection to this application.

Property owners within 60 m were circulated and provided no response.

The Committee then reviewed the Minor Variance application to see if it met all four tests for Minor Variance.

#### **COMMITTEE of ADJUSTMENT DECISION - Request Granted**

Application No.: A-01-21

Date of Hearing: June 8th, 2021

Date of Decision: June 8th, 2021

In the matter of Section 44 of the Planning Act, Zoning By-law No. 2000-11 (February 27, 2001), amendment By-Law No. 2008-011 (June 10, 2008) and amendment By-Law No. 2010-008 (March 9, 2010) and an application for ( X ) Minor Variance; ( ) permission to allow ......the Municipality has received an application for a minor variance on lands legally described as Concession 7, Part of Lot 17, Plan 36M525 Lot 3 Incl. RP 36R9935 Part 1, Municipality of Calvin, located at 89 Booth Road west side of Highway 630 on Smith Lake. The proposed minor variance will allow a reduction of the frontage distance between a single detached dwelling plus deck and the shoreline from 30 m to approximately 28.04 m. This request is being made in an effort to save and protect large white pine and spruce trees at the back of the single detached dwelling and allow for provisions of an eight (8) foot deck in the front of the single detached dwelling.

Location of property: Lot: Part Lot 17 Concession: 7

Street Address: 89 Booth Road, Mattawa, ON POH 1V0

The request is hereby ( ) refused (X) granted subject to the following conditions:

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**Reasons:** The proposed use complies with the applicable policies of the Official Plan with respect to the scope of permitted uses and the criteria for development, and in this respect meets the intent of the first test. The second test is met given compliance with the permitted uses and compliance with the applicable zone standards and an exception that will not otherwise prejudice public health and safety. The variance is minor as there are no on-site or off-site impacts of any significance that would affect the development. The fourth test will be met since the intent is to provide for a permanent dwelling (house) on the lot.

#### Concur in the Decision:

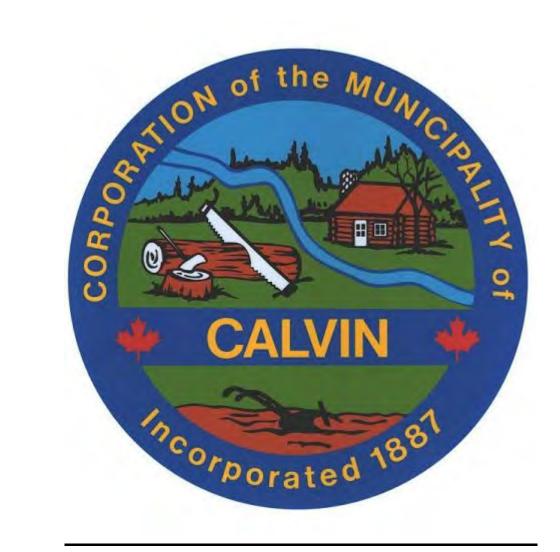
Sandy Cross	Committee Member
Dan Maxwell	Committee Member
Heather Olmstead	Committee Member
lan Pennell	Committee Member
Christine Shippam - Declared a Conflict of interest	Committee Member

#### NOTICE OF LAST DATE OF APPEAL

Notice is hereby given that the last date for appealing this Decision to the Local Planning Appeal Tribunal is June 28, 2021.

The applicant, the Minister or any other person or public body who has an interest in the matter may within 20 days of the date of the decision, appeal to the Local Planning Appeal Tribunal against the decision of the Committee of Adjustment by filing with the Secretary-Treasurer of the committee a notice of appeal setting out the objection to the decision and the reasons in support of the objection accompanied by payment of the appeal fee of \$400.00 in a cheque made out to the Minister of Finance. (Section 45 (12) of the Planning Act)

MOTION - AD.	<u>IOURNMENT</u>	
Moved by: Seconded by:	Sandy Cross Heather Olmstead	
That this hear	ing of the Committee	of Adjustment now be adjourned at 6:55 pm.
Carried.		
 Chair –lan Per	 nnell	Secretary- Cindy Pigeau



2021 Proposed FINAL BUDGET Highlights

June 22/21

## a) Proposed FINAL Budget 2021

- 2021 Tax Levy \$ 1,353,392
- 2020 Tax Levy \$ 1,273,750
- Tax Levy increase 6.25% over 2020
- Tax Rate increase of 5.19% to Residential property
- Tax Rate increase of 4.14% to Commercial property

# b) 2021 Total Current Value Assessment (CVA) is \$91,382,000 (increase of 0.42% over 2020)

- •2020 CVA was \$91,003,600
- •2019 CVA was \$86,327,909
- Residential CVA increased 1.07%
- Commercial CVA increased 0.00%
- Industrial CVA increased 0.00%
- 2021 Tax Rates will be applied to the CVA (tax rate multiplied by CVA). Final tax billing will reflect the combined change to CVA and Tax Rates.

## c) Ontario Municipal Partnership Fund

Represents the funding provided to the municipality by the Province to "offset" the responsibilities downloaded to municipalities in 1998. This provincial funding has been reduced gradually from \$503,000 in 2008 to \$191,000 for 2021. Provincial (OMPF) funding to Calvin has been decreased by over 62.03% since 2008.

## d) Review Board/Fixed charges for 2021 2021 Board/Fixed Costs have changed as follows:

	2020	<u>2021</u>	<u>%chg</u>
Revenues	_	_	_
OMPF	192,500	191,000	-0.78
Fixed Costs - Boards			
Health Unit	18,634	17,133	-8.06
DNSSAB	237,881	242,459	1.92
Cassellholme	48,228	50,357	4.41
Planning Board	2,500	2,500	0.00
Conserv Auth.	9,913	10,362	4.53
MPAC	13,650	13,554	-0.70
Policing	102,430	93,872	-8.35
Total	433,236	430,237	
Cost to Taxpayer	_	_	_
Fixed Costs	433,236	430,237	
		_	
Less OMPF Revenues	-192,500	191,000	
Total Chg to Taxpayer	240,736	239,237	-0.62

## e) Hospital Commitment

Physician Recruitment \$1250 and Physician Incentive
 \$1250 committed annually over 6 years (2020/21)

## f) Use of 2020 Surplus of \$145,236 - Applied in 2021 Budget as follows

Ş	25,029
\$	30,000
\$	5,000
\$	23,136
\$	20,000
\$	5,000
\$	37,071
\$	145,236
	\$ \$ \$ \$

### g) Proposed use of Federal Gas Tax Funds and Reserve Funds

- \$0 of Federal Gas Tax Funds to budget in 2021. Under the Agreement municipalities have 5 years after the money is received to use it. Current Balance; \$134,277. To be received in 2021; \$32,730.04 plus a one-time top up of \$31,464.31 Use of this fund to be addressed in future budgets for infrastructure needs.
- Working Reserves \$15,000 to budget for AODA Compliance,
   Modernization of Website and Cyber Security, \$30,000 for Costs
   Associated with Integrity Commissioner Investigations.
- h) <u>Capital Budget \$296,000</u> 2021 Capital Expenditures include:
  - \$74,100 in Administration for the AODA compliance and Modernization of Website (\$10,000) and AMP Updates to meet O.Reg 588/17 (\$64,100) (\$50,000 FCM)

- **\$14,000** in Fire for 2 sets bunker gear, Gas Detector Bump Testing (\$6500 but \$5000 is from TC Energy Grant), Forestry Hose and Attack Line (\$2000)
- <u>\$235,000</u> in Roads for Guard Rails for 3 Bridges (Whalley, Carruthers and Cross Estimated at \$135,000) (OCIF), Replacement of Roof and Siding for Public Works Garage (ICIP-COVID Grant \$100,000)
- \$30,000 in Roads for annual roads gravelling
- **\$7,000** in Recreation for purchase of Snow Blower and New Video Cameras (Both Completed Projects)

## 2021 Proposed FINAL Budget 2021 YEAR OVER 2020 YEAR TAXATION CHANGE DEMONSTRATED

Note that this is for demonstration purposes only. Properties will be affected differently within the municipality depending on any change (+/-) to the Current Value Assessment (CVA) of each particular property, or any change to the property class.

## <u>Demonstration of 2021 Tax Impact on Residential Properties</u> 2021 Levy \$1,353,392

	2021 Tax Rates		2020 Tax Rates	
	<u> Municipal</u>	<u>School</u>	<u>Municipal</u>	<u>School</u>
Res/Farm	0.01054558	0.00153000	0.00994927	0.00153000
Com Occ	0.01427239	0.00601963	0.01346534	0.00601963
Comm Vt	0.00999067	0.00601963	0.00942574	0.00601963
Indus Occ	0.02698110	0.00880000	0.02619607	0.00980000
Indus Vt	0.01753772	0.00880000	0.01702745	0.00980000
Pipeline	0.02438771	0.00880000	0.02300868	0.00907364
Farmlands	0.00263640	0.00038250	0.00248732	0.00038250
ManForest	0.00263640	0.00038250	0.00248732	0.00038250
Landfill	0.01549795	0.00584711	0.0146216	0.00584711

#### **EXAMPLE #1**

2021 Levy increase is approximately 6.25% over 2020 Overall Residential Tax Rate increase is approximately 5.19%

Using a Residential Property with a 2020 CVA of \$250,000 for Demonstration

• A ratepayer with a home assessed at \$250,000 in 2020, using 2020 tax rates, paid a total of \$2869.82 in property taxes inclusive of School taxes.

<u>Demonstrating Calculation of 2020 Tax Rates to this property:</u>

<u>Municipal Tax</u> <u>School Tax</u> <u>School Tax</u> \$250,000 x 0.00994927 = \$2487.32 \$250,000 x 0.00153000 = \$382.50 \$2869.82

That same ratepayer <u>in 2021</u>, with the average CVA increase (1.06%) would now have a home with a CVA of approximately \$252,650 and, applying 2021 tax rates, would pay a total of \$3050.89\*\* in property taxes inclusive of school taxes.

Demonstrating Calculation of **2020** Tax Rates to this property:

Municipal Tax School Tax School Tax \$252,650 x 0.01054558 = \$2664.34 \$252,650 x 0.00153000 = \$386.55 \$3050.89

\*\*Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2021. In this case approximately \$181.07 per year <u>more</u> than in 2020 (\$15.09 <u>more</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

#### **EXAMPLE #2**

2021 Levy increase is approximately 6.25% over 2020 Overall Residential Tax Rate increase is approximately 5.19%

#### Using a Residential Property with a 2020 CVA of \$200,000 for Demonstration

 A ratepayer with a home assessed at \$200,000 in 2020, using 2020 tax rates, paid a total of \$2295.85 in property taxes inclusive of School taxes.

Demonstrating Calculation of **2020** Tax Rates to this property:

<u>Municipal Tax</u>	School Tax	<b>Total Tax</b>
\$200,000 x 0.00994927 = \$1989.85	\$200,000 x 0.00153000 = \$306.00	\$2295.85

That same ratepayer in 2021, with the average CVA increase (1.06%) would now have a home with a CVA of approximately \$202,120 and, applying 2021 tax rates, would pay a total of \$2440.71\*\* in property taxes inclusive of school taxes.

Demonstrating Calculation of **2021** Tax Rates to this property:

<b>Municipal Tax</b>	<u>School Tax</u>	<u>Total Tax</u>
$$202,120 \times \frac{0.01054558}{202,120} = \frac{$2131.47}{200}$	\$202,120 x 0.00153000= \$309.24	\$2440.71

<sup>\*\*</sup>Demonstrates the amount that <u>this particular property owner</u> may expect to pay in 2021. In this case approximately \$144.86 per year <u>more</u> than in 2020 (\$12.07 <u>more</u> per month). Please note that all properties will be effected differently depending on CVA change (+/-) which MPAC determines through property values/sales, along with any improvements or changes to the property since last assessed.

2021

2020 DIFF Yr/Yr

247,700

2021 FINAL CAPITAL		Capital Costs	296,000	48,300
TAXATION REVENUE	REVENUES S	BUDGET		
Account 140101110	Description	2021	2020	
Taxation General	Calculated from Original Paturned MDAC Pall		(1,245,065)	
Levy	Calculated from Original Returned MPAC Roll PLUS 1% capital specific levy increase based on previous years levy, dedicated to increasing funding available for capital assets. As identified in Asset Management Plan. (2018 Levy was \$1,269,846 x1% = \$12,698, 2019 Levy was \$1,331,317 x 1% = \$13,313, 2020 Levy was \$1,273,750 x 1% = \$12,737.50)			
140101111 Supplementary			(2,268)	
/Omitted 140101113 Railway	Additions and/or CVA Omitted or Added to MPAC Roll During the Year	(5.220)	(5.220)	
Taxation 140101115	CPR Taxes - estimated Payments Received in Lieu of Tax included in General Levy (eg. Sam	(5,239)	(5,239)	
Payments in Lieu	Park/CEC, MTO or MNR Property)	(5,239)	(30,000)	
ONTARIO CONDITIO		(3,233)		
140104124 Infrastructure Grants	OCIF Grant - Formula Based (\$50,000 for 2021 and \$50,556 for 2020 - including interest) Being Used for Traffic Barriers for the Whalley, Crruthers and Cross Bridges. NOTE: Top Up Based - No longer available as of 2019. Replaced by Investing in Canada Infrastructure Program: Rural & Northern Stream, Formula Based is still available	(100,556)		
		(100,556)		
140104123 Other Provincial/Federal Grants	\$5,000 Payment from OCLIF (Cannabis Fund) - Not Included in 2021 Revenue and deferred for future use. Covid 19 Funding \$20,000 Received December 2020 for 2021 and \$21,256 - Received Installments May 1 and November 1, 2021. ICIP-COVID Grant of \$100,000 (Agreement has not been provided and signed yet from Province), FCM Grant money of \$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.	(191,256)		
		(191,256)		
140110191	Remainder of cost for Grader to be paid on a monthly basis. See account 1-5-			
Bank Loan Proceeds	0300-404 for payments for 2020			
Transfer from Reserves Roads				
140110193 Transfer from Reserves	Drainage Work estimated to be done in 2021 - 5K for Carmichael. No transfer from reserves needed.	0	(12,000)	
140110194 Transfer from Reserves Fire				
140110195 Transfer from Reserves Landfill	Reserves for landfill monitoring purposes. Next Report due in 2021.	(2,200)		
140110198 Transfer from Reserves-Gas Tax 140110199				
Surplus from previous Yr.				
140110203 Transfer from Working Funds Reserves	As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.	(45,000)	(675)	
	TOTAL REVENUES	(47,200) (344,251)		
ADMINISTRATION	EXPENDITURES			
150101132 Capital Expenditures	Upgrades to Website - Required for AODA, Modernization of Website	10,000	4,977	
150101188 FCM-MAMP Project	Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2	64,100		
FIRE DEPT.		10,000		
150200132	2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)	14,000	4,900	
	ROAD DEPARTMENT	14,000	_	
ROADS OVERHEAD	Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at			
150300132 Capital Expenditures	\$135,000) (OCIE) Replacement of Roof and Siding for Public Works Garage	235,000	0	
150315101 Materials and Supplies	52/km gravel road in twp. 6 yr life span on newly gravelled 2 lane Rd. A Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered	30,000	30,374	
LANDFILL		265,000		
150400132 Capital Expenditures				
RECREATION		0		
150700132 Capital Expenditures	Projects - Snow Blower, and New Video Cameras (Both Completed)	7,000	(2,956)	
	TOTAL EXPENDITURES	7,000 296,000		

2020 FINAL	ODERATING	Operating	1 750 168		DIFF Yr/Yr
OPERATING	OPERATING REVENUES	Costs	1,750,168	1,779,151	-28,98
	REVENUES	BUDGET		BUDGET	
Account	Description	2021		2020	
140101110	200.,500.				
Taxation General Levy	Calculated from Original Returned MPAC Roll				
- ,	PLUS 1% capital specific levy increase based on previous years levy,				
	dedicated to increasing funding available for capital assets. As identified in				12
44040444	Asset Management Plan. (2019 Levy was \$1,331,317 x1% = \$13,313)				
140101111 Supplementary					
/Omitted	Additions and/or CVA Omitted or Added to MPAC Roll During the Year				
140101113 Railway Taxation	CPR Taxes - estimated	(5,239)		(5,239)	
140101115	Payments Received in Lieu of Tax included in General Levy (eg. Sam				
Payments in Lieu	Park/CEC, MTO or MNR Property)	(5,239)	0	(5,239)	
ONTARIO CONDITIO	NAL GRANTS	(0,200)	-	(0,000)	
	OMPF is a base grant paid quarterly to eligible municipalities to offset costs				
140102117	of services transferred from the Province under the LSR initiative (1998).				
140103117 OMPF	The amounts are determined by a formula set by the Province. Our base OMPF for 2020 was 192,500, 2019 was 194,400, 2018 is \$194,900, 2017	(191,000)		(193,400)	
OWITT	was \$201,700. Our <b>2021</b> base OMPF has been set by the Province at				
	\$191,000 - 0.78% Reduction.				
140103118					
Fire Dept. One		0			
Time Grant 140104124					
Infrastructure					
Grants		(191,000)	0	(193,400)	
		(131,000)		(155,400)	
14000104120	Annual astimate for NATO & MAND, calls /heard on 5 on history). TRON 5	(0.700)	(0.042)	(5.000)	
Fire Grant Provincial	Annual estimate for MTO & MNR calls (based on 5 yr history), <b>TPON Fire</b> Grant for \$4,700 for Online Training & laptops	(9,700)	(9,943)	(5,000)	
140104121	g trapep				
Livestock Grant	Deimburgements under the Wildlife Compensation Program CMASDA	(2,345)	(926)	0	
Prov 140104122	Reimbursements under the Wildlife Compensation Program OMAFRA Funds which we apply for from the province and then forward to John	(4.477)	(4.477)	(4.477)	
Library Provincial	Dixon Public Library as per our user agreement	(1,177)	(1,177)	(1,177)	
	\$5,000 Payment from OCLIF (Cannabis Fund) - Not Included in 2021				
140104122 0+6	Revenue and deferred for future use. Covid 19 Funding \$20,000 Received				
140104123 Other Provincial/Federal	December 2020 for 2021 and \$21,256 - Received Installments May 1 and November 1, 2021. ICIP-COVID Grant of \$100,000 (Agreement has not	(191,256)	(34,700)	0	
Grants	been provided and signed yet from Province), FCM Grant money of	( 2 / 23/	(3 / 33/		
	\$50,000 for the PSD AMP software and reports to be compliant with				
140104125	Phase 2 of the O. Reg by July 1, 2021.				
140104125 Drainage Prov	Estimated 50% of Costs to Employ Drainage Superintendent for 2021	(6,700)	(4,560)	(5,500)	
Grants	(\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)				
POA REVENUE	ı	(211,178)	(51,306)	(11,677)	
140105126	Planning to alternate years hosting mock disaster with Pap-Cam. Calvin	0	0	0	
CEMC Revenue 140105127	Host 2021. No invoicing between municipalities.	•	3		
Provincial Offences	Calvin's expected portion of POA fines estimated for 2021. No Revenue is	0	(789)	(200)	
Act	expected in 2021. We may actually have to pay.				
USER FEES AND SEE	RVICE CHARGES	0	(789)	(200)	
140106130					
Cemetery Revenue	Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.	(800)	(4,039)	(800)	
	Europe de 2000 IVIII en estal (Asses). El constant de 1				
140106131 Recreation	Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire,	(800)	(1,655)	(800)	
Revenue	Roads), Any monies raised from fundraising, if any.	(300)	,=,555)	(=55)	
<u> </u>	·	(1,600)	(5,694)	(1,600)	
LICENSES, PERMITS				_ <del>_</del>	
140107140 Building Permits	Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635	(4,000)	(6,710)	(4,000)	
140107144		0		0	
Election Revenue	Spectrum annual fee for tower at landfill site. Line Fences Act. NSF				
140107142 C	cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque				
140107143 Gen. Govt. Revenue	from Tax Sale - Province now keeps any excess funds), Donation from	(3,554)	(40,606)	(39,239)	
	Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.				
140107145	Installation of new signs if required	(35)	(70)	(35)	
911 Revenues	motemation of new signs in required	(33)	(70)	(33)	
140107146	Donations to Dept for Services provided. TC Energy Grant for \$5K - used	(6,500)	(588)	(3,000)	
Fire Dept Revenue	to pay for Gas Detectors,				
140107148	Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to				
Fire Dept.	review and increase by December CPI annually going forward). Increase in	(3,273)	(4,498)	(4,158)	
Agreements	annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI		'	·	
140107150	in 2021).				
Road Dept	2018 Loader Rate \$18.00/hr, Truck \$29.00/hr, Grader \$20.00/hr based on				
Revenue	3 yr avg. DO NOT USE as of 2018, now included as credit to 150325106				
40107151 Road Vehicle Truck		(450)	(2,160)	(1,350)	
		(450)	(2,100)	(-,550)	
Credits					
140107153					
		(6,750)	(2,340)	(8,750)	

37	140107155 Aggregates Revenue	Funds to municipality from Aggregate Trust generated from Registered gravel pits within the municipality. 2008 was the first year of this Trust.  There has also been minimal aggregate activity. Rec'd for 2020-\$2019 2019  - \$2580, 2018 - \$1800, 2017 - \$1525, 2016 - \$1479, 2015 - \$838, 2014 - \$665, 2013 - \$2445, 2012 - \$2884. Used average of 6 previous years	(1,700)	(2,020)	(1,481)
88	140107156 Road Non-machine Revenue	Outside Revenue - 2020 - Used our Trucks to Haul Gravel/Sand, Grading of Graham Road for NBMCA, Fire Wood sold.	(500)	(2,904)	(500)
39	140107160 Landfill Site	Algonquin Park (\$2000) - to be reviewed before Dec 31, 2021 (5 year contract with CPI Increase?), CEC (\$0.00 AS REQUESTED BY CEC for 20921 DUE TO PANDEMIC - tipping Fees only - Estimated to be \$600.00 - to be increased by December CPI annually), Samuel de Champlain Park (\$0) plus tipping fees (\$3500). 12 bins Columbia F.P. (\$150 ea), plus household tipping fees/fridge disposal/shingles (\$700).	(8,500)	(14,201)	(11,000)
10	140107161 Blue Box Recycling Revenue	Metal, tires, WEEE, Blue Box for 2021 estimated at \$11,339, 2020 is \$9,815, 2019 is \$12,305. We no longer receive funding for Tires or WEEE.	(11,340)	(9,815)	(10,000)
	140107172 Tax Cert., Maps, Copies, Faxes	Estimated based on 2020 Budget	(500)	(279)	(500)
14	140107175 Zoning Amendments	Estimating one ZBLA and one Minor Variance	(1,570)	0	(1,570)
15			(48,672)	(86,190)	(85,583)
16	PENALTIES AND INT 140108180	TEREST			
	Penalty and		(15,000)	(14,003)	(15,000)
17 18	Interest	Estimated amount charged on tax arrears throughout the year.	(15,000)	(14.002)	(45.000)
	OTHER REVENUE	Ī	(15,000)	(14,003)	(15,000)
50					
51	140109185 Investment Income	Interest rates remain low on GIC's. Renewed Every 6 months now, Bank Interest.	(5,000)	(11,045)	(7,000)
52	140110191 Bank Loan Proceeds				
53	140110192 Transfer from Reserves Roads				
54	140110193 Transfer from Reserves				
55	140110194 Transfer from Reserves Fire				
56	140110195 Transfer from Reserves Landfill 140110198	Reserves for landfill monitoring purposes. Next Report due in 2021.	(2,200)		
	Transfer from Reserves-Gas Tax	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.			
8		available (illerading the above floted) \$100,000.			
	140110199 Surplus from previous Yr. 140110203	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)	(145,236)	(233,865)	(233,865)
59	140110199 Surplus from previous Yr.	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating	(145,236)	(233,865)	(233,865)
59 60 52	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)	(152,436)	(244,910)	(240,865)
59 50 52 53	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES			
50 52 53 54	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)	(152,436)	(244,910)	(240,865)
59 50 52 53 54	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL 15010100 Council fees	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES	(152,436)	(244,910)	(240,865)
60 62 63 64 65	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3	(152,436) (625,125)	(244,910) (402,892)	(240,865) (553,564)
59 60 52 53 54 55	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL 15010100 Council fees 150100102 Council Vehicle &	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses,	(152,436) (625,125) 42,600	(244,910) (402,892)	(240,865) (553,564) 37,500
60 62 63 64 65 66	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)	(152,436) (625,125) 42,600	(244,910) (402,892) 38,407	(240,865) (553,564) 37,500
59 50 52 53 54 55 56 66 57	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL 15010100 Council fees 150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary	(152,436) (625,125) 42,600 3,000 831	(244,910) (402,892) 38,407 453	(240,865) (553,564) 37,500 800 750
59 60 62 63 64 65 66 67 70 71	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner 150100113 CPP	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(152,436) (625,125) 42,600 3,000 831 45,000	(244,910) (402,892) 38,407 453	(240,865) (553,564) 37,500 800 750
59 60 52 53 54 55 56 66 67 70 71 72	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION 150101100 Salaries and	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(152,436) (625,125) 42,600 3,000 831 45,000	(244,910) (402,892) 38,407 453 728 5143.62	(240,865) (553,564) 37,500 800 750 15000
59 60 52 53 64 55 66 67 70 71 72	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION 150101100	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431	(244,910) (402,892) 38,407 453 728 5143.62	(240,865) (553,564) 37,500 800 750 15000 770 39,050
59 60 52 53 54 55 56 66 70 71 72	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 15010011 Materials and Supplies 15010102	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431	(244,910) (402,892) 38,407 453 728 5143.62 39,589	(240,865) (553,564) 37,500 800 750 15000 770 39,050
59 60 52 53 54 55 56 66 70 71 72	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 1501001 Materials and Supplies	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.  Administration staff estimated use of personal vehicle.	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431 106,883 5,000	(244,910) (402,892) 38,407 453 728 5143.62 39,589 104,339 4,969	(240,865) (553,564) 37,500 800 750 15000 770 39,050
59 60 52 53 54 55 66 67 70 71 72	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 15010011 Materials and Supplies 15010102 Vehicle Expenses 150101103 Telephone and Fax 150101104 WSIB & EHT	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431 106,883 5,000	(244,910) (402,892) 38,407 453 728 5143.62 39,589 104,339 4,969 706	(240,865) (553,564) 37,500 800 750 15000 770 39,050 103,562 5,000
59 60 53 53 54 55 66 67 70 71 72 73 74 75 76 77	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 15010101 Materials and Supplies 15010102 Vehicle Expenses 150101103 Telephone and Fax 150101104	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.  Administration staff estimated use of personal vehicle.  Monthly costs (\$310 x12 mths = \$3720)  5.28% approx of Total Salary  2021 Cindy Pigeau enrolled in the MLP Program Unit 3 AMCTO \$500 (online) and to enroll in MLP Program Unit 4 in Fall Session (\$500). Plus	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431 106,883 5,000 1,000 3,720	(244,910) (402,892) 38,407 453 728 5143.62 39,589 104,339 4,969 706 2,299	(240,865) (553,564) 37,500 800 750 15000 770 39,050 103,562 5,000 1,000
59 60 53 53 54 55 66 67 70 71 72 73 74 75 76 77	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 1501011 Materials and Supplies 150101103 Telephone and Fax 150101104 WSIB & EHT 150101105 Seminars, Workshops and Training 150101106 Misc. and Memberships	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.  Administration staff estimated use of personal vehicle.  Monthly costs (\$310 x12 mths = \$3720)  5.28% approx of Total Salary  2021 Cindy Pigeau enrolled in the MLP Program Unit 3 AMCTO \$500	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431 106,883 5,000 1,000 3,720 5,650	(244,910) (402,892) 38,407 453 728 5143.62 39,589 104,339 4,969 706 2,299 5,467	(240,865) (553,564) 37,500 800 750 15000 770 39,050 103,562 5,000 1,000 3,660
9 0223445 66 7 8 9 012 3 4 4 5 66 7 8	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 150100102 Wehicle Expenses 15010101 Materials and Supplies 150101103 Telephone and Fax 150101104 WSIB & EHT 150101105 Seminars, Workshops and Training 150101106 Misc. and	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.  Administration staff estimated use of personal vehicle.  Monthly costs (\$310 x12 mths = \$3720)  5.28% approx of Total Salary  2021 Cindy Pigeau enrolled in the MLP Program Unit 3 AMCTO \$500 (online) and to enroll in MLP Program Unit 4 in Fall Session (\$500). Plus \$1000 Workshops/Training - Elections Training in the Fal (\$1000).  Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license (\$350), ePay License \$14.88/mth for support (ongoing), other misc. advertising or published notices, small misc. expenses, bereavements, E4M	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431 106,883 5,000 1,000 3,720 5,650	(244,910) (402,892) 38,407 453 728 5143.62 39,589 104,339 4,969 706 2,299 5,467 1,142	(240,865) (553,564) 37,500 800 750 15000 770 39,050 103,562 5,000 1,000 3,660 5,468
99 90 90 90 90 90 90 90 90 90 90 90 90 9	140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Council Vehicle & Expenses 150100104 WSIB & EHT 150100113 CPP  ADMINISTRATION 150101100 Salaries and Benefits 15010110 Materials and Supplies 150101103 Telephone and Fax 150101103 Telephone and Fax 150101105 Seminars, Workshops and Training 150101106 Misc. and Memberships 150101110	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.  Administration staff estimated use of personal vehicle.  Monthly costs (\$310 x12 mths = \$3720)  5.28% approx of Total Salary  2021 Cindy Pigeau enrolled in the MLP Program Unit 3 AMCTO \$500 (online) and to enroll in MLP Program Unit 4 in Fall Session (\$500). Plus \$1000 Workshops/Training - Elections Training in the Fal (\$1000).  Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license (\$350), ePay License \$14.88/mth for support (ongoing), other misc. advertising or published notices, small misc. expenses, bereavements, E4M	(152,436) (625,125) 42,600 3,000 831 45,000 1,068 91,431 106,883 5,000 1,000 3,720 5,650	(244,910) (402,892) 38,407 453 728 5143.62 39,589 104,339 4,969 706 2,299 5,467 1,142	(240,865) (553,564) 37,500 800 750 15000 770 39,050 103,562 5,000 1,000 3,660 5,468 1,500

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	150101114 Group Ins.	Approx \$983/mth Increase received in September - approximately 5% from Sept to Dec plus wage increase	12,020	11,495	12,020
:	150101115 Computer Expenses	Total support costs for Vadim system (\$8638). Cartridges for printers, parts, antivirus updates, outside services not provided by VADIM, \$8400 annual costs for Progressive plus extra \$3000 if required. Includes \$350.30/mth for wireless internet. Software support for CityWide Software (\$2542, Scan to see what needed to be done to website for AODA compliance (\$550.00) - UPGRADES FOR CYBER SECURITY - ESTIMATED AT \$5K	30,550	22,249	21,000
	15010116 Auditor	Grant Thornton Auditors , audit planning, prep and onsite testing, general questions re: legislation and accounting. M. Robinson re: accounting assistance for more complex adjustments, FIR, O.REG Report 284/09.	15,500	15,186	15,000
	150101117 Copier	NEW 5 yr Lease (to Apr 2026) copier/fax/scanner/printer @\$182/mth (\$2188/yr) plus non-refundable portion of HST, plus copy and monthly maintenance/service charges. Size of monthly flyer has increased - requiring more copies.	3,500	2,656	1,700
	150101118		250	80	250
-	Office Repairs 150101119 Donations	Carpet cleaning twice year. Other repairs as required.  Reduced from \$500 to \$40 to try to help reduce costs (Covid 19)	40	0	40
	150101120 Lawyer Fees	Estimated cost for legal counsel/advice, drafts of new complex By-laws etc.	4,200	4,195	4,000
Ī	150101121 Election	assisted doctor legal country across states or new complete by 1995 across			C
	150101123 Bank Chg. Interest	Based on past 4 yr avg.	1,900	1,298	1,900
- [	150101125			1,151	(
-	Tax Registration 150101126	Tax Sale Process	4.000	,	
	Tax Write Offs 150101132	Estimated adjustments \$4000.	4,000	1,912	4,000
3	Capital Expenditures				
ŀ	1500101133 Transfer to Reserves - working		5,000	138,313	138,313
1	Funds	Transfer \$5000 for Server replacement from Surplus,			
	150101169 Insurance	MIS Municipal Insurance Services. Re-tendered in 2016 to Feb 2020 (with 2 yr renewal option) Two Year Renewal Option Taken	10,368	9,102	9,212
	150101171 Postage	Stamps, mail flyers 1/mth @ \$46/mth, tax billing, courier	2,000	1,914	2,500
7	150101174 Health and Safety	All expenditures for all departments related to Health and Safety (eg. extinguisher inspections, PPE, Supervisor/Management training course, H & S Rep course if necessary, materials, signage, safety equipment etc.)	2,500	3,807	2,000
ŀ	150101187 Employee Pension Expense	All Departments are included here. Includes wage adjustments in this total. Pension Fee 2021-22 is \$750	9,000	8,642	8,900
	•				(
-	150101189				
1	150101189 INTEREST PHOTOCOPIER		10	49	
0	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL	Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020)	1,081	1,264	
0	INTEREST PHOTOCOPIER LEASE 151200405	Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)	1,081	1,264	250.026
1 2 3	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT.	Principal repayment on old photocopier lease - (full year-end 2020 balance)			350,026
11 22 33	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and	Principal repayment on old photocopier lease - (full year-end 2020	1,081	1,264	
00   11   12   2   3   14   4   1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Solaries and Benefits 150200101 Materials and	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment	1,081	1,264 <b>350,748</b>	46,797
0 11 22 33 1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and	1,081 242,522 49,002	1,264 350,748 45,245	46,797 8,200
00 11 12 12 13 13 14 14 15 15 16	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles	1,081 242,522 49,002 11,000	1,264 350,748 45,245 11,816 10,453	46,797 8,200 9,500
00 111 122 133 134 144 155 156 166 167 178 188 188 188 188 188 188 188 188 18	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 150000106	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 –AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter	1,081 242,522 49,002 11,000 13,500 4,150	1,264 350,748 45,245 11,816 10,453 3,844	46,797 8,200 9,500 4,000
00 11 22 33 11 44 11 55 11 66 77 11 88	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 –AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF	1,081 242,522 49,002 11,000 13,500 4,150 5,900	1,264 350,748 45,245 11,816 10,453 3,844 4,690	46,793 8,200 9,500 4,000
0 11 12 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 150020106 Misc	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 –AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter	1,081 242,522 49,002 11,000 13,500 4,150 5,900 1,300	1,264 350,748 45,245 11,816 10,453 3,844 4,690 1,049	46,793 8,200 9,500 4,000 5,000
00 11 12 12 13 13 13 13 13 13 13 13 13 13 13 13 13	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 –AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter	1,081 242,522 49,002 11,000 13,500 4,150 5,900	1,264 350,748 45,245 11,816 10,453 3,844 4,690	46,793 8,200 9,500 4,000 5,000 1,800
00   11   22   33   34   44   35   36   37   38   38   38   38   38   38   38	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	1,081 242,522 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930	46,79° 8,200 9,500 4,000 5,000 1,800
0 11 22 1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 151200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	1,081 242,522 49,002 11,000 13,500 4,150 5,900 1,300	1,264 350,748 45,245 11,816 10,453 3,844 4,690 1,049	46,79° 8,200 9,500 4,000 5,000 1,800
0 11 22 33 44 11 11 11 11 11 11 11 11 11 11 11 11	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system	1,081 242,522 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930	46,793 8,200 9,500 4,000 5,000 1,800
0 11 2 3 4 1 1 2 3 4 4 1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & UIC 150200114 Group Insurance 150200132 Capital Expenditures 150200133	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928	46,79° 8,200 9,500 4,000 1,800 1,000
11 1 2 2 2 3 3 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & UIC 150200114 Group Insurance 150200132 Capital Expenditures	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928  22,386	46,793 8,200 9,500 4,000 5,000 1,800 (1,000
0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200107 Hydro 150200109 Equip. Charges Internal 150200114 Group Insurance 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134 Memberships 150200135	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  25,029	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928  22,386  359	46,793 8,200 9,500 4,000 1,800 4,800 ( 1,000
000	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200107 Hydro 150200108 Leating Fuel 150200109 Equip. Charges Internal 150200113 Corp & UIC 150200113 Cropp & UIC 150200132 Capital Expenditures 150200134 Memberships 150200135 Building Maintenance 150200136	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for Fire Truck.  Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc. etc  Repairs, painting, wiring interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928  22,386	46,79: 8,200 9,500 4,000 1,800 4,800 (1,000 22,386 720
0 0 0 1 1 1 1 2 2 2 3 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200110 Charges Internal 150200113 CPP & UIC 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134 Memberships 150200135 Building Maintenance 150200136 Breathing Air and Oxygen	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for Fire Truck.  Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc. etc  Repairs, painting, wiring interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every 5 yrs (next 2022), BA bottles hydro testing (varies per year). Service contract BA's approximately \$1000.  Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46),	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  25,029  720  1,600  2,900	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928  22,386  359  209  5,518	46,793 8,200 9,500 4,000 1,800 1,000 22,380 720 1,600 4,975
00 112 2 3 3 4 4 4 5 5 6 6 6 6 6 6 6 6 6 6 7 7 7 7 8 8 8 8 8 8	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200107 Hydro 150200109 Equip. Charges Internal 150200114 Group Insurance 150200114 Group Insurance 150200133 Transfer to Reserves 150200134 Memberships 150200135 Building Maintenance 150200136 Breathing Air and	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for Fire Truck.  Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc. etc  Repairs, painting, wiring interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every 5 yrs (next 2022), BA bottles hydro testing (varies per year). Service contract BA's approximately \$1000.	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  25,029  720  1,600	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928  22,386  359  209	46,797 8,200 9,500 4,000 1,800 0 1,000 22,386 720 1,600
0 0 1 1 1 2 2 1 1 1 2 2 1 1 1 1 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200113 CPP & UIC 150200113 CPP & UIC 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134 Memberships 150200135 Building Maintenance 150200136 Breathing Air and Oxygen 150200137	Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for Fire Truck.  Mutual aid, Fire fighters Assoc, Fire Chiefs Assoc. etc  Repairs, painting, wiring interior hall. Interior hall painting, roof repair Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every 5 yrs (next 2022), BA bottles hydro testing (varies per year). Service contract BA's approximately \$1000.  Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46), dispatcher (\$1440), radios (\$750). Service/maint \$800/yr split 50/50	1,081  242,522  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  25,029  720  1,600  2,900	1,264  350,748  45,245  11,816  10,453  3,844  4,690  1,049  2,930  928  22,386  359  209  5,518	350,026 46,797 8,200 9,500 4,000 5,000 1,800 0 1,000 4,975 5,500 5,000

Payments to Other				
Fire Dept				
150200142	MNR Forest Fire Agreement. No longer have an expiry date, to be reviewed	660	657	6
Forest Fire Expense 150200169	by Mar 31/20 - Done)			
Insurance	Additional Fire Fighter Coverage added in Sept 2020	6,961	6,781	6,
150200402 Loan payment	Fire Truck Purchased 2015 (Debenture) - to be completed June 2025.	20,000	20,000	20,0
150200404	rife track Parchased 2013 (Dependine) - to be completed Julie 2023.	2,040	2,507	2,:
Interest Fire Truck 150200187 Fire	Fire Truck Interest on Debenture Loan 2021	2,040	2,307	۷,.
150200187 Fire Pension Exp				
		160,562	146,767	151,
Community Emerg 150210100	ency Measures			
Salaries and		2,000	1,432	2,0
Benefits 150210101	CEMC \$2000.			
Materials and		1,500	60	1,
Supplies 150210104	CEMC Mileage and Services			
WSIB & EHT	Approx 4% of Dept salary	75	63	
150210110		0		
Services 150210113				
CPP & UIC	Approx 7% of Salary for dept.	112	34	:
050210138 Training		2,000	183	2,0
150210133				
Transfer to	Reserve fund for emergency management from surplus. Has \$3007	0		
Reserves	opening 2018	5,687	1,772	5,6
	ROAD DEPARTMENT	5,007		
ROADS OVERHEAD 150300100	<u> </u>			
Salaries and	All roads wages are included in this G/L account for Budget purposes.	123,857	121,045	120,0
Benefits				
150300101 Material and	All to Office & Shop Expense			
Supplies				
150300102 Vehicle Expense	Approx \$12,000/yr Based on mileage per month submitted to A/P	12,000	11,647	11,
Vehicle Expense 150300103	Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road		4 400	
Telephone, Cell	super)	1,500	1,402	1,
150300104 WSIB& EHT	All Road dept included here. 5.28% of Total Salaries	6,540	6,265	6,5
150300105	Includes training (eg. Propane/every three years beginning 2017 @\$135	2,000	1,738	2,0
Seminars. 150300106	approx p.p., wheel end course, grader operator, plow operator)	2,000	1,730	-,
Misc				
150300107		1,800	1,382	1,
Hydro 150300108	Community (February)	0.500	0.505	
Heating Fuel	Garage and Sand dome (Estimated)	8,600	8,595	8,
150300110 Services Roads		500	445	
150300113	All roads Dept included here. Approx 6.51% of department salaries	8,310	7,663	8,0
CPP & UIC 150300114	All Todas Dept included here. Approx 0.31% of department salaries	0,310	7,003	0,
Group Insurance	Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase	12,250	11,732	12,2
150300120	Complex By-law Review and Legal Counsel	5,000		5,0
Lawyer Fees 150300132		-		
Capital				
Expenditures	Transferring \$30,000 for future road/bridge work from 2020 surplus			
150300133 Transfer to	Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per	32,500	30,000	30,0
Reserves	year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it	32,300	30,000	30,0
150300135	out and add an additional \$2500)			
Building	Doors, furnace cleaning	2,000	362	2,0
Maintenance 150300149			-	
Small Tools	Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw	2,200	1,280	2,2
150300150	Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.	4		
Office and Shop Expense	Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts	10,000	9,622	10,0
150300169	, , ,	10,691	9,484	9,0
Insurance	Water Use in Garage and maintenance to water system at 40% (Rec has	,002	-,	
150300182 Water System	other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No			
Water System	Longer in Use (Drilled Well Now)			
150300184 Tranfer to Cap				
fund				
150300402 Interest Backhoe	2019 Grader Interest	3,120	4894.44	509
150300404				
Payment on	Grader Payments 12 x \$3013.83	36,166	71,005	70,
<u>Backhoe</u> 150300187				
Roads Pension Exp	For budget purposes all Pension expenses are included under Admin.			
ľ		279,034	298,560	307,0
HARDTOP MAINTE	NANCE	-,	,	,
150310100 Salaries and		Ţ	Ţ	
Salaries and Benefits				
150310101				
Materials and Supplies	Resurfacing Aug 2019 - 1 load cold mix required 2019 - New Sweeper Brushes (\$1700)	5,200	4,957	5,:
	Di agues (51100)			
150310104	1			
150310104 WSIB&EHT				
150310104 WSIB&EHT 150310106				
150310104 WSIB&EHT				
150310104 WSIB&EHT 150310106 Misc. Hardtop				

<b>DITCHING</b> 150311100	Г	5,200	4,957	5,
			1	
Salaries and				
Benefits				
150311101 Materials and		500	362	
Supplies	Straw, Filter Cloth, Wooden Stakes, Paint		302	
150311110	Possible Option of Renting Mid Size Excavator (Battlefield) for same value			
Service	as hiring outside source.Do all Ditching in House NOTE: Landfill site needs cover materials from ditching.	15,000	14,441	15
	cover materials from ditching.	15,500	14,803	15
GRAVEL PATCHING			1	
150312100 Salaries and				
Benefits				
150312101				
Materials and	"A" gravel 1200T@£10/T /Dicked LIp)	12,000	12,139	12
Supplies 150312110	"A" gravel 1200T@\$10/T (Picked Up)			
Services				
	r	12,000	12,139	12
<b>GRADING</b> 150313100				
Salaries and				
Benefits				
150313101		0		
Materials and Supplies		· ·		
150313110		0		
Services				
DUST LAYER	г	0	0	
150314100			I	
Salaries and				
Benefits				
150314101 Materials and	96000 ltrs (extra load) @ 20.5¢ ltr + tax (to \$19,280), skid of Magnesium	20,280	19,782	19
Supplies	Flake (\$1000)		25,702	
150314110				
Services	1	20,280	19,782	19
GRAVEL RESURFAC	in <u>g</u>	20,280	13,/82	19
150315100				
Salaries and				
Benefits 150315101				
Materials and				
Supplies				
150315110				
Services	1	0	0	
SAFETY DEVICES		1		
150316100				
Salaries and				
Benefits 150316101				
Materials and	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones	3,000	978	1
	Detour Signs (\$2500)			
Supplies				
Supplies 150316110		4,000	3,552	
Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous	4,000 7,000	3,552 <b>4,530</b>	3
Supplies 150316110 Services BRIDGES AND CUL	Railway lights \$888 x4 = \$3552 plus Miscellaneous	-		3
Supplies 150316110 Services  BRIDGES AND CUL' 150317100	Railway lights \$888 x4 = \$3552 plus Miscellaneous	-		3
Supplies 150316110 Services BRIDGES AND CUL' 150317100 Salaries and	Railway lights \$888 x4 = \$3552 plus Miscellaneous	-		3
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits	Railway lights \$888 x4 = \$3552 plus Miscellaneous	-		3
Supplies 150316110 Services BRIDGES AND CUL' 150317100 Salaries and	Railway lights \$888 x4 = \$3552 plus Miscellaneous	-		3 5,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS	7,000	4,530	3 5,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure	7,000	4,530	3 5,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually	7,000	4,530	3 5,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure	7,000	4,530	3 5,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study	7,000	4,530	3 <b>5</b> ,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-	8,000	<b>4,530</b> 6,439	3 <b>5</b> ,
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study	8,000	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs &	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs &	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	<b>4,530</b> 6,439	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SNOWPLOWING 150319100	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SNOWPLOWING 150319100 Salaries and	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SNOWPLOWING 150319100 Salaries and Benefits	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SNOWPLOWING 150319100 Salaries and	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SNOWPLOWING 150319100 Selaries and Benefits 150319101	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Services  ROADSIDE MAINTI 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318106 Services  SNOWPLOWING 150319100 Salaries and Benefits 150319101 Materials and Supplies 150319101 Materials and Supplies 150319101 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355	6,439 187	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Services 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SENOWPLOWING 150319100 Materials and Benefits 150319101 Materials and Supplies 150319101 Materials and Supplies 150319101 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355 10,000 3,000	6,439 187 6,627	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SNOWPLOWING 150319100 Salaries and Benefits 150319101 Materials and Supplies 150319101 Materials and Supplies 150319101 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355 10,000 3,000	6,439 187 6,627	3 5 8
Supplies 150316110 Services  BRIDGES AND CUL' 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTI 150318100 Services 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318110 Services  SENOWPLOWING 150319100 Materials and Benefits 150319101 Materials and Supplies 150319101 Materials and Supplies 150319101 Materials and Supplies	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355 10,000 3,000	6,439 187 6,627	3, 5, 8,
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318101 Services  SINOWPLOWING 150318110 Services  SINOWPLOWING 150319100 Materials and Benefits 150319101 Materials and Supplies 150319101 Services  SANDING 150320100 Salaries and Benefits 150320100 Salaries and Benefits 150320100 Salaries and Benefits	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	10,000 3,000 13,000	6,439 6,627	3, 5, 5, 6, 14,
Supplies 150316110 Services  BRIDGES AND CUL 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTI 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318101 Services  SNOWPLOWING 150319101 Materials and Supplies 150319101 Materials and Supplies 150319101 Materials and Supplies 150319101 Services  SANDING 150320100 Salaries and Benefits 150320100 Salaries and Benefits	Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	8,000 8,355 16,355 10,000 3,000	6,439 187 6,627	3, 5, 5, 8, 6, 144, 144, 144, 144, 144, 144, 144,

150321100 Salaries and Benefits				
THAW CULVERT		0	0	
150322100				
Salaries and				
Benefits 150322101				
Materials and				
Supplies		0	0	
STAND BY WAG	<u>es</u>			
150323100	No. 4. Apr. 20	4.475	2 022	2.50
Salaries and Benefits	Nov 1 - Apr 30 weekends only @\$72 per weekend/per worker on standby, Current Standby Rate is <b>\$4.61</b> . Includes WSIB/EHT and CPP as of 2021	4,475	3,033	3,50
		4,475	3,033	3,50
MAIN RD. EXPE	IDITURES	ı		
Salaries and				
Benefits 150324101				
Material &				
Supplies				
150324106 Misc.				
150324110				
Services				
TRUCK EXPEND	TURES	0	0	
150325100				
Salaries and Benefits				
150325101				
Repair and	Standard Repair, new tires, auger chains, clutch brake, differntial Exhaust	25,000	28,912	20,00
Maintenance 150325106	Gas Cooler, Engine Repairs.	~	20.1	25.
Fuel and Oil	Estimated for two trucks	25,000	20,403	25,00
GRADER EXPEN	DITURES T	50,000	49,315	45,00
150326100				
Salaries and				
Benefits 150326101				
Repair and		4,000	2,851	4,00
Maintenance 150326106				
Fuel and Oil	DEF fluid Required, Tier E Engine on New Grader	8,000	7,231	8,0
		12,000	10,083	12,0
150327100	PENDITURES			
Salaries and				
Benefits 150327101	Note that covering at landfill is very hard on loader tires. New Set of Tires			
Repair/Maint	Annually	5,500	6,828	3,00
150327106		5,500	4,953	5,50
Fuel and Oil		11,000	11,782	8,50
STEAM JENNY				
150328100 Salaries and				
Benefits				
150328101		0		
150328101 Repair and Maintenance	None anticipated	0		
150328101 Repair and Maintenance 150328106		0		5(
150328101 Repair and Maintenance 150328106 Fuel and Oil	None anticipated  Propane 4 x \$124		0	
150328101 Repair and Maintenance 150328106 Fuel and Oil	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109	Propane 4 x \$124	500	0	
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110	Propane 4 x \$124  MPROVEMENTS	500		
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service	Propane 4 x \$124  MPROVEMENTS	500	0	51
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service	Propane 4 x \$124  MPROVEMENTS	500		51
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS	500	0	51
150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS	500	0	480,0
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS ENVIRONMENTAL SERVICES	500 500 0 482,344	0 468,090	480,0
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).	500 500 0 482,344 41,925	0 468,090	480,09
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4	500 500 0 482,344	0 468,090	480,0
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400101	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,	500 500 0 482,344 41,925	0 468,090	480,00 42,5.
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400101	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,	0 482,344 41,925	0 468,090 36,213	480,00 42,5.
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies	0 482,344 41,925	0 468,090 36,213	480,00 42,5.
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	0 482,344 41,925	0 468,090 36,213	480,00 42,5 11,00
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies	500 500 0 482,344 41,925 3,000 700	36,213 7,032 465	480,00 42,5 11,00 70
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Supplies 150400101 Materials and Supplies 150400101 Materials and Supplies 150400101 Materials and Supplies 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105 Seminars and	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	500 500 0 482,344 41,925 3,000	0 468,090 36,213 7,032 465	480,00 42,5 11,00 70
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Service  LANDFILL 150400100 Salaries and Supplies 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105 Seminars and	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	0 482,344 41,925 3,000 700 2,214	36,213 7,032 465 1,905	480,00 42,5 11,00 70 2,3
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400102 Vehicle Expense 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105 Seminars and Workshops	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	500 500 0 482,344 41,925 3,000 700	36,213 7,032 465	480,09 42,5: 11,00 70 2,3:
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400102 Vehicle Expense 150400102 Vehicle Expense 150400103 Communication 150400105 Seminars and Workshops 150400106 Misc 150400109	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%  Advertising, flyers, etc Job Ad and Flyer for Student	500 500 0 482,344 41,925 3,000 700 2,214 200 300	36,213 7,032 465 1,905 100	480,09 42,53 11,00 70 2,33
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400109 Internal Equipm	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%  Advertising, flyers, etc Job Ad and Flyer for Student	0 482,344 41,925 3,000 700 2,214	36,213 7,032 465 1,905	480,09 42,52 11,00 70 2,3:
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400109 Internal Equipm charges	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%  Advertising, flyers, etc Job Ad and Flyer for Student  Costs for use of public works equipment to cover Misc equipment work at site (150 hrs) - New Rates for use of Roads Equipment	500 500 0 482,344 41,925 3,000 700 2,214 200 300	36,213 7,032 465 1,905 100	480,05 42,52 11,00 70 2,31 20 7,65
150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329110 Outside Service  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Vehicle Expense 150400103 Communication 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400109 Internal Equipm	Propane 4 x \$124  MPROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%  Advertising, flyers, etc Job Ad and Flyer for Student  Costs for use of public works equipment to cover Misc equipment work at	500 500 0 482,344 41,925 3,000 700 2,214 200 300	36,213 7,032 465 1,905 100	480,09 42,52 11,00 70 2,31

	1500400114				
	Group Insurance				
	Landfill 150400126	Tax Write Off for Landfill	800	713	775
	150400132	To write on to Landing		715	
280	Capital Expenditures				0
200	150400133				
281	Transfer to Reserves	For Landfill Closure.	20,000	2,200	2,200
	150400146	2021 monitoring expected to be - \$11,600 Well Monitoring and Lab			
282	Monitoring of Wells	Analysis, monitoring report is \$4400 (\$2200 raised in 2020 from reserves - see above), Capacity Review Letter due in 2023.	16,000	11,189	12,000
	150400147	see above, apparty never zetter ade in zozo.	1,000	538	1,000
283	Recycling Other	Includes hazardous waste disposal (\$560), Metal, WEEE, Tires.			
	150400175 Blue Box Recycling		10,000	7,253	12,000
284	150400187	Miller Waste Recycling			
	Landfill Pension				
285	Exp 150400183	All pension is budgeted under Admin.			
286	Compaction	Operational costs of compactor, fuel, repairs, parts etc.	3,000	1,186	1,500
287 288		HEALTH SERVICES	108,837	75,423	97,061
	150500100	TEACHT SERVICES			
	Salaries and		6,610	5,812	6,200
289	Benefits Cemetery	Includes gravedigger.			
	150500101 Materials and		500	476	500
290	Supplie Cemetery	Locate/replace caps and pins, Lawntractor repair, Lawntractor gas	300	470	300
291	150500102 Vehicle expense		250	258	250
	150500104		351	307	326
292	WSIB & EHT 150500108	Approx 5.28%			
293	Health Unit	2020 Levy to Calvin was \$18,634. Decrease of -8.06%.	17,133	17,133	18,634
294	150500109 Equip. Charges		450		450
	150500110		500		500
295	Outside Services 150500113	Possible tree removal, damage, headstone repair			
	CPP & UIC	Approx. 6.83%	467	412	421
297 298		SOCIAL SERVICES	26,261	24,398	27,281
230	150600110	SOCIAL SERVICES	242,459	237,890	237,881
299	DNSSAB	2020 levy was \$237,881 (increase + 1.92%). To begin budgeting funds for 25 year commitment to Seniors Home.	242,433	237,030	257,001
	150600111	Estimated Total from 2016 is \$3,809,500 over 25 years split between 4			
	Mattawa Seniors	local municipalities. Based on 2011 population Calvin's population (568)	11,568		13,496
300	Home	our annual portion is \$578,400.43/25 yrs = \$23,136.07/yr/12 =\$1928.01/mth x 6 mths beginning in July 2021			
301	150600112	2021 Levy apportionments. 2021 increase over 2020 is 4.41%. 2019 Levy is \$46.809. 2018 Levy was \$42.739 (increase of 9.5%)	50,357	48,228	48,228
301	Casselholme 150600168	346,809. 2018 Levy Was \$42,739 (Increase of 9.5%)			
202	Mattawa Hosp	\$1250 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to	2,500	2,500	2,500
302	Staff Recruitment 150600181	2020/21)			
	Transfer to Reserve Mattawa Seniors	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected	23,136	23,136	23,136
303	Home	when payment is required.			
304 305		RECREATION EXPENSE	330,020	311,754	325,241
303					
	150700100				
306	Salaries and		57,662	48,250	49,489
306		Student wages are included here. Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds	57,662	48,250	49,489
	Salaries and Benefits 150700101 Materials and	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if	57,662 5,600	48,250 4,510	49,489 5,600
	Salaries and Benefits 150700101	Student wages are included here. Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds	5,600	4,510	5,600
307	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if	5,600	4,510 586	5,600
307 308	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if	5,600	4,510	5,600
307 308	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	5,600 800 3,074	4,510 586 2,590	5,600 800 3,035
307 308 309	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	5,600	4,510 586	5,600
307 308 309 310	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	5,600 800 3,074	4,510 586 2,590	5,600 800 3,035
307 308 309 310	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	5,600 800 3,074 200	4,510 586 2,590 380	5,600 800 3,035 200
307 308 309 310 311	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall	Student wages are included here. Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%	5,600 800 3,074 200	4,510 586 2,590	5,600 800 3,035 200
307 308 309 310 311 312	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	5,600 800 3,074 200	4,510 586 2,590 380	5,600 800 3,035 200
307 308 309 310 311 312	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane	5,600 800 3,074 200 200 4,000	4,510 586 2,590 380 3,471 2,855	5,600 800 3,035 200 200 4,000 5,000
307 308 309 310 311 312 313	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane	5,600 800 3,074 200 200 4,000	4,510 586 2,590 380	5,600 800 3,035 200 200 4,000
307 308 309 310 311 312 313	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from	5,600 800 3,074 200 200 4,000	4,510 586 2,590 380 3,471 2,855	5,600 800 3,035 200 200 4,000 5,000
307 308 309 310 311 312 313	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work	5,600 800 3,074 200 200 4,000 0 2,000	4,510 586 2,590 380 3,471 2,855 135	5,600 800 3,035 200 200 4,000 5,000 2,000
307 308 309 310 311 312 313 314 315	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%	5,600 800 3,074 200 200 4,000 0	4,510 586 2,590 380 3,471 2,855	5,600 800 3,035 200 200 4,000 5,000
307 308 309 310 311 312 313 314 315 316	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.	5,600 800 3,074 200 200 4,000 0 2,000	4,510 586 2,590 380 3,471 2,855 135	5,600 800 3,035 200 200 4,000 5,000 2,000
307 308 309 310 311 312 313 314 315 316	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700111 Outside Service 150700113 CPP & UIC 150700114 Group Insurance	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage	5,600 800 3,074 200 200 4,000 4,000 0 2,000 4,092	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927
307 308 309 310 311 312 313 314 315 316 317	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700111 Outside Service 150700113 CPP & UIC 150700114 Group Insurance	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage	5,600 800 3,074 200 200 4,000 4,000 0 2,000 4,092	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927
307 308 309 310 311 312 313 314 315 316 317	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700133	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927
307 308 309 310 311 312 313 314 315 316 317	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage	5,600 800 3,074 200 200 4,000 4,000 0 2,000 4,092	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927
307 308 309 310 311 312 313 314 315 316 317	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700133 Transfer to Reserves 150700135	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927 12,000
307 308 309 310 311 312 313 314 315 316 317	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700133 Transfer to Reserves 150700135 Building Maintenance	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83% 960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927
307 308 309 310 311 312 313 314 315 316 317 318 319 320	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700114 Group Insurance 150700113 CPP & UIC 150700114 Group Insurance 150700137 Transfer to Reserves 150700135 Building	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work  Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  repairs - boards and nets, Door Seal Kits. Playground Inspection annually	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927 12,000
307 308 309 310 311 312 313 314 315 316 317 318	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700135 Building Maintenance 150700135 Building Maintenance 150700135	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120 5,000 1,000	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927 12,000
307 308 309 310 311 312 313 314 315 316 317 318 319 320 321	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700111 Cybe & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700133 Transfer to Reserves 150700135 Building Maintenance 150700135 Rink and	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  repairs - boards and nets, Door Seal Kits. Playground Inspection annually (\$750 in 2020), Amable Du Fond Signs (\$500)  Repair and maintenance to dock and area as required. Gravel for the	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120 5,000 1,000	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927 12,000
307 308 309 310 311 312 313 314 315 316 317 318 319 320 321	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700135 Building Maintenance 150700135 Rink and Construction Construction Maintenance 150700155	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall. Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work  Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  repairs - boards and nets, Door Seal Kits. Playground Inspection annually (\$750 in 2020), Amable Du Fond Signs (\$500)	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120 5,000 1,000 9,100	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201 8,698 5,372 1,401	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927 12,000 3,000 7,750 1,500
307 308 309 310 311 312 313 314 315 316 317 318 319 320 321	Salaries and Benefits 150700101 Materials and Supplies 150700102 Vehicle Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & UIC 150700114 Group Insurance 150700132 Capital Expenditures 150700133 Transfer to Reserves 150700135 Building Maintenance 150700135 Rink and Cactecoster 150700155 Smith Lake Boat Launch	Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  repairs - boards and nets, Door Seal Kits. Playground Inspection annually (\$750 in 2020), Amable Du Fond Signs (\$500)  Repair and maintenance to dock and area as required. Gravel for the	5,600 800 3,074 200 200 4,000 0 2,000 4,092 12,120 5,000 1,000 9,100	4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201 8,698 5,372	5,600 800 3,035 200 200 4,000 5,000 2,000 2,000 3,927 12,000 3,000 7,750

225	150700171				
325	CRC Postage 150700182				
	Water system	Sampling of Water at Lab Quarterly - 6 test to prove secure, plus two	1,500	257	1,500
326	Maintenance 150700186	regular tests. U/V system maintenance			
	Rec. Committee				
327	Expense 150700187				
	Recreation Pension				
328 329	Exp	Budgeted in Admin			
330			115,754	98,475	106,061
331	45000400	PLANNING AND DEVELOPMENT			
	150800100 Salaries and				
332	Benefits				
	150800101 Materials and				
333	Supplies				
334	150800104 WSIB & EHT				
		CGIS GPS contract includes Calvin portion of shared costs with Pap-Cam for			
	150800110 Services	Building Module (Total Cost is 9275/yr), Planner annual retainer fee - Unknown at this time - estimated at \$5000. MBEDC is no longer in	14,275	11,046	14,057
335		existence.			
336	1500800113 CPP & UIC				
	150800158	Anticipated once ZBL Review is complete - Unknown at this time due to	3,000	0	3,000
337	Zoning 150800160	Planner yet to be determined.			3,300
	East Nipissing	Estimated \$2500 annual fee to remain constant in order to be able to fulfill	2,500	2,500	2,500
338	Planning Board 150800161	our requirement for OP and Zoning review.			
	Zoning	Minor Variance or Zoning amendment applications. (budgeted 1 Minor	1,570	0	1,570
339	Amendments 150800162	variance @\$520 and 1 ZBLA at \$1050)			
	Assessment		13,650	13,647	13,637
340	Services	MPAC - 2018 was \$13,418. Increased to \$13,543 for 2019			
	150800163	Drain costs for drainage superintendent and reporting \$3500 which is 50%			
	Municipal Drainage	recoverable through OMAFRA, \$1700 to be recorded in Revenues. Clean	6,700	3,495	12,000
341		Out of Drain (Carmichael) potentially in 2021 - Estimated 5K, fully recoverable through grant (see account # 1-4-0104-125 (\$5K Revenue))			
342			41,695	30,688	46,764
343	150900100	BUILDING			
	Salaries and				
344	Benefits 150900101	No Building Staff - Contracted through Papineau Cameron			
	Materials and				
345	Supplies 150900102				
346	Vehicle Expenses		500	271	500
347	150900104 WSIB & EHT				
347	150900105				
	Seminars, Courses,		700	50	700
348	Workshops	For any new training required			
349	150900106 Misc	Updates to Building Code	300	221	300
343	150900110	Contract with Papineau Cameron for Shared Services of CBO Shane Conrad.			
	Building	Includes services invoiced by Papineau Cameron on a monthly basis.	28,000	21,937	28,000
350	Services/East Ferris	Numbers based on 2018/2019/2020 percentage of permits plus rate increase			
351	150900113				
JJI	150900120		1,000		1,000
352	Lawyer Fees	Legal	1,000		1,000
	150900133				
353	Transfer to Reserve	\$9000 in reserve at 2020 prior to budget.			
354	150900169 Insurance	MIS Insurance Services	1,893	1,468	1,486
355		ENFORCEMENT.	32,393	23,946	31,986
356	150950100	By-Law enforcement. (Canine control and all departments). Increased			
257	Salaries and	hours due to increased case load and new parking by-law - Suggestion -	1,213	1,618	1,200
357	Benefits 150950101	take hours from Cemetery			
	Livestock Valuer/	Difference between 2020 budget and actual is due to the OWDCP payment in 2020, 2021 is \$500 for livestock Valuers and \$2215 for OWDCP	2,815	1,019	150
358	Fence Viewer/ Canine Expense	in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.			
250	150950102		250	236	250
359	Vehicle Expense 1500950104	Mileage animal control	65	86	65
360	WSIB & EHT	Approx 5.28%	05	80	65
361	150950106 Misc	Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),	1,000	485	2,000
360	150950113		86	110	81
302	150050141	Approx. 6.83% 2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for			
200	150950141 Policing Services	2021 Operating costs for Police Services Bd Court Transportation	94,372	102,502	102,430
363	150950143	Revenue is Unknown at this time.			F22
364	911 Maintenance	CERB Contract (billed annually - \$337.72). Signs and Posts	500	745	500
	150950144 Conservation		10,362	9,913	9,913
365	Authority	Operating budget \$5752 + Capital budget \$4610 = \$10362			
366	150950145 Animal Control	Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)	2,000	350	2,000
			_		

	2021 FINAL BUDGET		2021	2020	DIFF Yr/Yr
2021 FINAL	]	Capital Costs	BUDGET 296,000	909,239	-613,239
20221110/12	COLA is 1.1% Jan 2020 to Jan 2021 as per Stats Can April 2021	Operating	1,750,168	1,716,242	33,926
	REVENUES	Costs Check	2,046,168	2,046,168	33,320
		BUDGET	ACTUAL	BUDGET	
Account		2021	2020	2020	
140101110 Taxation General			(1,245,065)	(1,273,750)	
Levy	Calculated from Original Returned MPAC Roll		(=,= :=,===,	(-,-: -,:,	
	PLUS 1% capital specific levy increase based on previous years levy, dedicated to increasing funding available for capital assets. As identified				
	in Asset Management Plan. (2018 Levy was \$1,269,846 x1% = \$12,698,				12,738
	2019 Levy was \$1,331,317 x 1% = \$13,313, 2020 Levy was \$1,273,750 x 1% = \$12,737.50)				
140101111 Supplementary			(2,268)		
/Omitted	Additions and/or CVA Omitted or Added to MPAC Roll During the Year		(2,200)		
140101113 Railway Taxation	CPR Taxes - estimated	(5,239)	(5,239)	(5,239)	
140101115	Payments Received in Lieu of Tax included in General Levy (eg. Sam		(30,000)		
Payments in Lieu	Park/CEC, MTO or MNR Property)	(5,239)	(1,282,572)	(1,278,989)	
ONTARIO CONDITI	<u>DNAL GRANTS</u> T				
	OMPF is a base grant paid quarterly to eligible municipalities to offset costs of services transferred from the Province under the LSR initiative				
140103117	(1998). The amounts are determined by a formula set by the Province.	(191,000)	(192,500)	(192,500)	
OMPF	Our base OMPF for 2020 was 192,500, 2019 was 194,400, 2018 is \$194,900, 2017 was \$201,700. Our <b>2021 base OMPF has been set by the</b>	(131,000)	(132,300)	(132,300)	
	Province at \$191,000 - 0.78% Reduction.				
140103118				_	
Fire Dept. One Time Grant		0	0	0	
140104124	OCIF Grant - Formula Based (\$50,000 for 2021 and \$50,556 for 2020 - including interest) Being Used for Traffic Barriers for the Whalley,				
Infrastructure	Crruthers and Cross Bridges. NOTE: Top Up Based - No longer available as	(100,556)	0	0	
Grants	of 2019. Replaced by Investing in Canada Infrastructure Program: Rural & Northern Stream, Formula Based is still available				
	The trial of the control of the cont	(291,556)	(192,500)	(192,500)	
14000104120					
Fire Grant Provincial	Annual estimate for MTO & MNR calls (based on 5 yr history), TPON Fire Grant for \$4,700 for Online Training & laptops	(9,700)	(9,943)	(5,000)	
140104121	Grant for 54,700 for Online Training & Taptops				
Livestock Grant Prov	Reimbursements under the Wildlife Compensation Program OMAFRA	(2,345)	(926)	0	
140104122	Funds which we apply for from the province and then forward to John	(1,177)	(1,177)	(1,177)	
Library Provincial	Dixon Public Library as per our user agreement	(=,=)	(=,=,	(=,=::,	
	\$5,000 Payment from OCLIF (Cannabis Fund) - Not Included in 2021				
140104123 Other	Revenue and deferred for future use. Covid 19 Funding \$20,000 Received December 2020 for 2021 and \$21,256 - Received Installments May 1 and				
Provincial/Federal	November 1, 2021. ICIP-COVID Grant of \$100,000 (Agreement has not	(191,256)	(34,700)	0	
Grants	boon provided and signed yet from Province) FCM Grant money of				
	been provided and signed yet from Province), FCM Grant money of \$50,000 for the PSD AMP software and reports to be compliant with				
	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.				
	\$50,000 for the PSD AMP software and reports to be compliant with				
140104125 Drainage Prov	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021	(6,700)	(4,560)	(5,500)	
140104125 Drainage Prov Grants	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.				
140104125 Drainage Prov Grants POA REVENUE	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)	(6,700)	(4,560) (51,306)	(5,500)	
140104125 Drainage Prov Grants  POA REVENUE 140105126	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021				
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.	(211,178)	<b>(51,306)</b>	(11,677)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin	(211,178)	(51,306)	(11,677)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.	(211,178)	<b>(51,306)</b>	(11,677)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.	0 0	(51,306) 0 (789)	(11,677) 0 (200) (200)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.	(211,178)	( <b>51,306</b> ) 0 (789)	(11,677) 0 (200)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.	0 0	(51,306) 0 (789)	(11,677) 0 (200) (200)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  140106130 Cemetery Revenue 140106131 Recreation	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire,	0 0	(51,306) 0 (789)	(11,677) 0 (200) (200)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act 140106130 Cemetery Revenue 140106131	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal	(211,178) 0 0 0 (800)	(51,306) 0 (789) (789) (4,039)	(11,677) 0 (200) (200) (800)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.	(211,178) 0 0 0 (800)	(51,306) 0 (789) (789)	(11,677) 0 (200) (200) (800)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 -	(211,178) 0 0 0 (800)	(51,306) 0 (789) (789) (4,039)	(11,677) 0 (200) (200) (800)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.	(211,178) 0 0 0 (800) (800) (1,600)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694)	(11,677)  0 (200) (200) (800) (800) (1,600)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 -	(211,178) 0 0 (800) (800)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694)	(11,677) 0 (200) (200) (800) (800)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107144	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque	(211,178) 0 0 (800) (1,600) (4,000)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694)	(11,677)  0 (200) (200) (800) (800) (1,600)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF	(211,178) 0 0 0 (800) (800) (1,600)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694)	(11,677)  0 (200) (200) (800) (800) (1,600)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from	(211,178) 0 0 (800) (1,600) (4,000)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694)	(11,677)  0 (200) (200) (800) (800) (1,600)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen.	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  3. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from	(211,178) 0 0 (800) (1,600) (4,000)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694)	(11,677)  0 (200) (200) (800) (800) (1,600)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue  140107143 Gen. Govt. Revenue  140107145 911 Revenues 140107146	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694) (6,710) (40,606)	(11,677)  (200)  (200)  (800)  (1,600)  (4,000)  (39,239)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,	(211,178) 0 0 (800) (800) (1,600) (4,000) 0	(51,306) 0 (789) (789) (4,039) (1,655) (5,694) (6,710)	(11,677)  (200)  (200)  (800)  (1,600)  (4,000)  (39,239)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 -	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694) (6,710) (40,606)	(11,677)  (200)  (200)  (800)  (1,600)  (4,000)  (39,239)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140107141 Recreation Revenue  LICENSES, PERMIT: 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept.	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554)	(51,306) 0 (789) (789) (4,039) (1,655) (5,694) (6,710) (40,606)	(11,677)  (200)  (200)  (800)  (1,600)  (4,000)  (39,239)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554) (6,500)	(51,306)  (789)  (789)  (4,039)  (1,655)  (5,694)  (6,710)  (40,606)  (70)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554) (6,500)	(51,306)  (789)  (789)  (4,039)  (1,655)  (5,694)  (6,710)  (40,606)  (70)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  140106130 Cemetery Revenue 140106131 Recreation Revenue  140107140 Building Permits 140107144 Election Revenue  140107143 Gen. Govt. Revenue  140107145 911 Revenues 140107146 Fire Dept Revenue  140107148 Fire Dept. Agreements 140107150 Road Dept Revenue	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554) (6,500)	(51,306)  (789)  (789)  (4,039)  (1,655)  (5,694)  (6,710)  (40,606)  (70)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150 Road Dept Revenue 140107151 Road	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(211,178) 0 (800) (800) (1,600) (4,000) 0 (3,554) (6,500)	(51,306)  (789)  (4,039)  (1,655)  (5,694)  (40,606)  (70)  (588)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue  140107143 Gen. Govt. Revenue  140107145 911 Revenues 140107146 Fire Dept Revenue  140107148 Fire Dept Revenue  140107148 Fire Dept Revenue  140107150 Road Dept Revenue 140107151 Road Vehicle Truck	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(211,178) 0 0 (800) (1,600) (4,000) 0 (3,554) (6,500)	(51,306)  (789)  (789)  (4,039)  (1,655)  (5,694)  (6,710)  (40,606)  (70)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue  140107143 Gen. Govt. Revenue  140107145 911 Revenues 140107146 Fire Dept Revenue  140107147 Licenses 140107148 Fire Dept Revenue 140107150 Road Dept Revenue 140107151 Road Vehicle Truck Credits 140107153	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(211,178)  0  0  (800)  (800)  (1,600)  (4,000)  0  (3,554)  (35)  (6,500)  (3,273)	(51,306)  (789)  (789)  (4,039)  (1,655)  (5,694)  (6,710)  (40,606)  (70)  (588)  (4,498)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000) (4,158)	
140104125 Drainage Prov Grants  POA REVENUE 140105126 CEMC Revenue 140105127 Provincial Offences Act  USER FEES AND SE 140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue  140107143 Gen. Govt. Revenue  140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150 Road Dept Revenue 140107151 Road Vehicle Truck Credits	\$50,000 for the PSD AMP software and reports to be compliant with Phase 2 of the O. Reg by July 1, 2021.  Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)  Planning to alternate years hosting mock disaster with Pap-Cam. Calvin Host 2021. No invoicing between municipalities.  Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(211,178) 0 (800) (800) (1,600) (4,000) 0 (3,554) (6,500)	(51,306)  (789)  (4,039)  (1,655)  (5,694)  (40,606)  (70)  (588)	(11,677)  (200) (200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	

	140107155 Aggregates Revenue	Funds to municipality from Aggregate Trust generated from Registered gravel pits within the municipality. 2008 was the first year of this Trust. There has also been minimal aggregate activity. Rec'd for 2020-\$2019 2019 - \$2580, 2018 - \$1800, 2017 - \$1525, 2016 - \$1479, 2015 - \$838, 2014 - \$665, 2013 - \$2445, 2012 - \$2884. Used average of 6 previous	(1,700)	(2,020)	(1,481)
7	140107156 Road Non-machine	years Outside Revenue - 2020 - Used our Trucks to Haul Gravel/Sand, Grading of Graham Road for NBMCA, Fire Wood sold.	(500)	(2,904)	(500)
9	Revenue  140107160  Landfill Site	Algonquin Park (\$2000) - to be reviewed before Dec 31, 2021 ( 5 year contract with CPI Increase?), CEC (\$0.00 AS REQUESTED BY CEC for 20921 DUE TO PANDEMIC - tipping Fees only - Estimated to be \$600.00 - to be increased by December CPI annually), Samuel de Champlain Park (\$0) plus tipping fees (\$3500). 12 bins Columbia F.P. (\$150 ea), plus household tipping fees/fridge disposal/shingles (\$700).	(8,500)	(14,201)	(11,000)
0	140107161 Blue Box Recycling Revenue	Metal, tires, WEEE, Blue Box for 2021 estimated at \$11,339, 2020 is \$9,815, 2019 is \$12,305. We no longer receive funding for Tires or WEEE.	(11,340)	(9,815)	(10,000)
-	140107162 Industrial Waste Revenue		0	0	0
2	140107170 Recreation Revenue	Recreation Committee dissolved in 2017			
3	Tax Cert., Maps, Copies, Faxes	Estimated based on 2020 Budget	(500)	(279)	(500)
4	140107175 Zoning Amendments	Estimating one ZBLA and one Minor Variance	(1,570) (48,672)	(86,190)	(1,570)
	PENALTIES AND INT	FEREST	, ,,,,,,,,,	,/	, ,,,,,,,,,
	140108180 Penalty and Interest	Estimated amount charged on tax arrears throughout the year.	(15,000)	(14,003)	(15,000)
8 9	OTHER REVENUE		(15,000)	(14,003)	(15,000)
1	140109185 Investment Income	Interest rates remain low on GIC's. Renewed Every 6 months now, Bank Interest.	(5,000)	(11,045)	(7,000)
2	140110191 Bank Loan Proceeds 140110192				
3	Transfer from Reserves Roads 140110193	Drainage Work estimated to be done in 2021 - 5K for Carmichael. No			0
4	Transfer from Reserves 140110194	transfer from reserves needed.	0	(12,000)	(12,000)
5	Transfer from Reserves Fire 140110195	Description for landfill manifesing numbers North Depart due in 2021	(2,200)		0
6	Transfer from Reserves Landfill 140110197	Reserves for landfill monitoring purposes. Next Report due in 2021.	(2,200)		-
7	Transfer from Reserves Mattawa Hospital Funds	FINAL payment from reserve 2015. (obligation complete)	0	0	0
8	140110198 Transfer from Reserves-Gas Tax 140110199	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.			
9	Surplus from previous Yr. 140110203	Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)	(145,236)	(233,865)	(233,865)
	Transfer from Working Funds Reserves	As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.	(45,000)	(675)	(5,000)
0 2	Transfer from Working Funds	Compliance, Modernization of Website and Cyber Security, Additional	(197,436)	(257,585)	(257,865)
2 3 4	Transfer from Working Funds Reserves	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.	, , ,		
2 3 4 5	Transfer from Working Funds	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3	(197,436)	(257,585)	(257,865)
2 3 4 5	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6)	(197,436) (770,681)	(257,585) (1,890,640)	(257,865) (1,843,414)
2 3 4 5 6	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses,	(197,436) (770,681) 42,600	(257,585) (1,890,640) 38,407	(257,865) (1,843,414) 37,500
2 3 4 5 6	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)	(197,436) (770,681) 42,600	(257,585) (1,890,640) 38,407	(257,865) (1,843,414) 37,500
2 3 4 5 6 7 8	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary	(197,436) (770,681) 42,600 3,000 831 45,000	(257,585) (1,890,640) 38,407 453 728 5143.62	(257,865) (1,843,414) 37,500 800 750 15000
2 3 4 5 5 6 6 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(197,436) (770,681) 42,600 3,000 831	(257,585) (1,890,640) 38,407 453	(257,865) (1,843,414) 37,500 800 750
2 3 4 5 6 7 8 9	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(197,436) (770,681) 42,600 3,000 831 45,000	(257,585) (1,890,640) 38,407 453 728 5143.62	(257,865) (1,843,414) 37,500 800 750 15000
2 3 4 5 6 7 8 9 0	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(197,436) (770,681) 42,600 3,000 831 45,000	(257,585) (1,890,640) 38,407 453 728 5143.62	(257,865) (1,843,414) 37,500 800 750 15000
2 3 4 5 6 7 8 9 0	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP	(197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(257,585) (1,890,640) 38,407 453 728 5143.62 44,732	(257,865) (1,843,414) 37,500 800 750 15000 770 54,820
2 3 4 5 6 7 8 9 0 0 1	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits  15010101 Materials and Supplies 15010102	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP	(197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(257,585) (1,890,640) 38,407 453 728 5143.62	(257,865) (1,843,414) 37,500 800 750 15000 54,820
2 3 4 5 6 7 8 9 0 0 1	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits  15010101 Materials and Supplies	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.  Administration staff estimated use of personal vehicle.	(197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(257,585) (1,890,640) 38,407 453 728 5143.62 44,732	(257,865) (1,843,414) 37,500 800 750 15000 770 54,820
2 2 3 3 4 4 5 5 6 6 7 8 8 9 9 0 0 0 1 1 2 2 3 3 4 4 5 5	Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits  15010101 Materials and Supplies 15010102 Mileage Expenses 150101103	Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.	(197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(257,585) (1,890,640) 38,407 453 728 5143.62 44,732 104,339 4,969 706	(257,865) (1,843,414) 37,500 800 750 15000 770 54,820 103,562 5,000

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	150101105 Seminars,	2021 Cindy Pigeau enrolled in the MLP Program Unit 3 AMCTO \$500				
	Workshops and	(online) and to enroll in MLP Program Unit 4 in Fall Session (\$500). Plus	3,000	1,142	1,500	
77	Training	\$1000 Workshops/Training - Elections Training in the Fal (\$1000).  Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license				
	150101106	(\$350), ePay License \$14.88/mth for support (ongoing), other misc.				
	Misc. and Memberships	advertising or published notices, small misc. expenses, bereavements, E4M HR Policies Prepared, <b>Tool kit for Community Safety and Well Being</b>	8,000	2,936	2,100	
78		Plan				
79	150101110 Services				0	
	15010113		7,350	6,889	6,901	
80	CPP & EI 150101114	6.66% approx of total salary  Approx \$983/mth Increase received in September - approximately 5%		-		
81	Group Ins.	from Sept to Dec plus wage increase	12,020	11,495	12,020	
		Total support costs for Vadim system (\$8638). Cartridges for printers, parts, antivirus updates, outside services not provided by VADIM, \$8400				
	150101115	annual costs for Progressive plus extra \$3000 if required. Includes				
	Computer Expenses	\$350.30/mth for wireless internet. Software support for CityWide Software (\$2542, Scan to see what needed to be done to website for	30,550	22,249	21,000	
		AODA compliance (\$550.00) - UPGRADES FOR CYBER SECURITY -				
82		ESTIMATED AT \$5K				
	15010116	Grant Thornton Auditors , audit planning, prep and onsite testing, general	15,500	15,186	15,000	
83	Auditor	questions re: legislation and accounting. M. Robinson re: accounting assistance for more complex adjustments, FIR, O.REG Report 284/09.				
		NEW 5 yr Lease (to Apr 2026) copier/fax/scanner/printer @\$182/mth				
	150101117 Copier	(\$2188/yr) plus non-refundable portion of HST, plus copy and monthly maintenance/service charges. Size of monthly flyer has increased -	3,500	2,656	1,700	
84		requiring more copies.				
85	150101118 Office Repairs	Carpet cleaning twice year. Other repairs as required.	250	80	250	
	150101119		40	0	40	
86	Donations 150101120	Reduced from \$500 to \$40 to try to help reduce costs (Covid 19) Estimated cost for legal counsel/advice, drafts of new complex By-laws				
87	Lawyer Fees	etc.	4,200	4,195	4,000	
88	150101121 Election				0	
			1 000	1 200	1 000	
89	150101123 Bank Chg, Interest	Based on past 4 yr avg.	1,900	1,298	1,900	
	150101125			1,151	0	
90	Tax Registration 150101126	Tax Sale Process				
91	Tax Write Offs	Estimated adjustments \$4000.	4,000	1,912	4,000	
	150101132 Capital	Upgrades to Website - Required for AODA, Modernization of Website	10,000	4,977	5,000	
92	Expenditures		10,000	4,577	3,000	
	150101133 Transfer to					
	Reserves - working		5,000	138,313	138,313	
93	Funds 150101169	Transfer \$5000 for Server replacement from Surplus,  MIS Municipal Insurance Services. Re-tendered in 2016 to Feb 2020 (with				
94	Insurance	2 yr renewal option) Two Year Renewal Option Taken	10,368	9,102	9,212	
95	150101171 Postage	Stamps, mail flyers 1/mth @ \$46/mth, tax billing, courier	2,000	1,914	2,500	
		-				
	150101174	All expenditures for all departments related to Health and Safety (eg. extinguisher inspections, PPE, Supervisor/Management training course, H	2,500	3,807	2,000	
96	Health and Safety	& S Rep course if necessary, materials, signage, safety equipment etc.)				
	150101187 Employee Pension	All Departments are included here. Includes wage adjustments in this	9,000	8,642	8,900	
97	Expense 150101188	total. Pension Fee 2021-22 is \$750				
	FCM-MAMP	Project Completed in 2019, Funding Received in 2020. Application made	64,100		0	
98	Project 150101189	in September 2020 for Phase 2				
	INTEREST		10	49		
99	PHOTOCOPIER LEASE	Interest on old photocopier under capital lease for January to May	10	43		
- 33	151200405	interest on our photocopies under capital lease for sandary to way				
	PRINCIPAL PHOTOCOPIER	Principal repayment on old photocopier lease - (full year-end 2020	1,081	1,264		
	LEASE	balance)				
101	FIRE DEPT.		316,622	355,725	355,026	
	150200100	Volunteer points increase \$2500 in 2020. Volunteer points were increased				
103	Salaries and Benefits	by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building	49,002	45,245	46,797	
	150200101	· ·	11.000	11 010	0 200	
104	Materials and Supplies	Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).	11,000	11,816	8,200	
	150200102 Vehicle & Mileage	All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and	13,500	10,453	9,500	
105	Expense	maintenance),(additions for 2021 –AFF Foam \$400, )	15,500	10,400	5,500	
106	150200104 WSIB & EHT	approx 5.28% of wages plus WSIB for Vol. FF	4,150	3,844	4,000	
	1500200106	Courier, Food, Firefighter Appreciation (including clothing), Firefighter	5,900	4,690	5,000	
107	N 4:			,	,	
108	Misc 150200107	Awards, other nonspecific items	4	1 0 1 0	4 000	
	150200107 Hydro	Awards, other nonspecific items	1,300	1,049	1,800	
	150200107	Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system	1,300 3,800	1,049 2,930	1,800 4,800	
	150200107 Hydro 150200108 Heating Fuel 150200109				4,800	
109	150200107 Hydro 150200108 Heating Fuel					
110	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113	Heating fuel, repairs and maintenance to heating system			4,800	
110	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El		3,800	2,930	4,800	
110	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & EI 150200114 Group Insurance	Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries	3,800	2,930	4,800	
110 111 112	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital	Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED	3,800	2,930	4,800	
110 111 112	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures	Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K	1,500	2,930	4,800	
110 111 112 113	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to	Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for	1,500	2,930	4,800	
110 111 112 113	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves	Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)	1,500 14,000 25,029	2,930 928 4,900 22,386	4,800 0 1,000 5,300 22,386	
110 111 112 113	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134 Memberships	Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for	1,500	2,930 928 4,900	4,800 0 1,000 5,300	
110 111 112 113	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves	Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for Fire Truck.	1,500 14,000 25,029	2,930 928 4,900 22,386	4,800 0 1,000 5,300 22,386	
110 111 112 113 114 115	150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134 Memberships 150200135	Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for Fire Truck.	1,500 1,500 14,000 25,029	2,930 928 4,900 22,386 359	4,800 0 1,000 5,300 22,386	

	1	In			
	150200136 Breathing Air and	Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every 5 yrs (next 2022), BA bottles hydro testing (varies per year). Service	2,900	5,518	4,975
	Oxygen 150200137 Communications	contract BA's approximately \$1000.  Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46), dispatcher (\$1440), radios (\$750). Service/maint \$800/yr split 50/50 between fire and roads, other misc requirements.	5,000	3,900	5,500
110	150200138	Outside training, workshops and courses. Bringing in outside services to provide specialized training. Training centre at landfill site. NFPA training standards requirements. ONLINE TRAINING, Laptops for training - \$4700	5,000	3,310	5,000
	Training 150200139	GRANT RECEIVED FROM TPON FOR ONLINE TRAINING Pamphlets, brochures, smoke detectors, CO detectors, public event,	500	183	300
120	Fire Prevention 150200140	advertising etc.			
121	Payments to Other Fire Dept				
122	150200142 Forest Fire Expense	MNR Forest Fire Agreement. No longer have an expiry date, to be reviewed by Mar 31/20 - Done)	660	657	650
	150200169 Insurance	Additional Fire Fighter Coverage added in Sept 2020	6,961	6,781	6,538
124	150200402 Loan payment	Fire Truck Purchased 2015 (Debenture) - to be completed June 2025.	20,000	20,000	20,000
125	150200404 Interest Fire Truck	Fire Truck Interest on Debenture Loan 2021	2,040	2,507	2,507
126	150200187 Fire Pension Exp				
127	Community Emerge	ancy Measures	174,562	151,667	156,573
.20	150210100				
129	Salaries and Benefits 150210101	CEMC \$2000.	2,000	1,432	2,000
130	Mileage and Supplies	CEMC Mileage and Services	1,500	60	1,500
131	150210104 WSIB & EHT	Approx 4% of Dept salary	75	63	75
	150210110	The state of the s	0		0
	Services 150210113	77/ 60 1 5 1 1	112	34	112
133	CPP & EI 050210138	Approx 7% of Salary for dept.	2,000	183	2,000
134	Training 150210133		2,000	103	2,000
135	Transfer to Reserves	Reserve fund for emergency management from surplus. Has \$3007 opening 2018	0		0
136			5,687	1,772	5,687
137 138	ROADS OVERHEAD	ROAD DEPARTMENT			
	150300100 Salaries and	All roads wages are included in this G/L account for Budget purposes.	123,857	121,045	120,004
130	Renefits				
	Benefits 150300101 Material and	All to Office & Shop Expense			
	150300101		12 000	11 647	11 600
140	150300101 Material and Supplies 150300102 Mileage Expense	Approx \$12,000/yr Based on mileage per month submitted to A/P	12,000	11,647	11,600
140 141	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell		12,000 1,500	11,647	11,600 1,500
140 141 142	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road	•		
140 141 142 143	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)	1,500	1,402	1,500
140 141 142 143	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135	1,500 6,540 2,000	1,402 6,265 1,738	1,500 6,545 2,000
140 141 142 143	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135	1,500 6,540	1,402 6,265	1,500 6,545
140 141 142 143 144 145 146	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135	1,500 6,540 2,000	1,402 6,265 1,738	1,500 6,545 2,000
140 141 142 143 144 145 146 147	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)	1,500 6,540 2,000	1,402 6,265 1,738	1,500 6,545 2,000
140 141 142 143 144 145 146 147	150300101 Material and Supplies Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 15030011 CPP & El	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)	1,500 6,540 2,000 1,800 8,600	1,402 6,265 1,738 1,382 8,595	1,500 6,545 2,000
140 141 142 143 144 145 146 147 148	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)	1,500 6,540 2,000 1,800 8,600 500	1,402 6,265 1,738 1,382 8,595 445	1,500 6,545 2,000 1,800 8,600
140 141 142 143 144 145	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries	1,500 6,540 2,000 1,800 8,600 500 8,310	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600
140 141 142 143 144 145 146 147 148 149	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300132	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600 8,075
140 141 142 143 144 145 146 147 148 150	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300122 Capital Expenditures	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600 8,075
140 141 142 143 144 145 146 147 148 150 151	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600 8,075
140 141 142 143 144 145 146 147 148 150 151	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 150 151 152	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300114 Group Insurance 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022 (\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 150 151 152	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300150	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000
140 141 142 143 144 145 146 147 148 149 150 151 152	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300112 Lawyer Fees 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300139 Small Tools Smill Tools Misc 150300149 Small Tool Office and Shop Expense	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Telephone, Cell 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300122 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300140 Small Tools 150300150 Office and Shop	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Milsc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300111 CPP & El 150300112 Capital Expenditures 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300150 Office and Shop Expense 150300150	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)  All Road dept included here. 5.28% of Total Salaries  Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw  Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.  Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Telephone, Cell 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300122 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300169 Insurance 150300169 Insurance 150300182 Water System 150300184 Transfer to Cap	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022 (\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300169 Insurance 150300182 Water System 150300184 Water System 150300184 Tranfer to Capfund	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)  All Road dept included here. 5.28% of Total Salaries  Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw  Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.  Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300113 CPP & El 150300113 Transfer to Reserves 150300133 Transfer to Reserves 150300135 Building Maintenance 150300159 Isourance 150300159 Isourance 150300159 Isourance 150300159 Isourance 150300169 Insurance 150300184 Tranfer to Cap fund	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)  All Road dept included here. 5.28% of Total Salaries  Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw  Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.  Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000 9,600
140 141 142 143 144 145 146 147 148 150 151 152 153 154 155 156 157 158	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Telephone, Cell 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 15030133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300169 Insurance 150300169 Insurance 150300182 Water System 150300184 Tranfer to Cap fund 1503001402 Interest Grader 150300402 Interest Grader	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484 4894.44	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 2,000 2,000 10,000 9,600
140 141 142 143 144 145 146 147 148 150 151 152 153 154 155 156 157 158	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Seminars, Workshops, Memberships 150300106 Misc 150300106 Misc 150300107 Hydro 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Insurance 150300169 Insurance 150300182 Water System 150300184 Tranfer to Cap fund 150300402 Interest Grader 150300401 Interest Grader 150300402 Interest Grader 150300402 Interest Grader 150300402 Interest Grader	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484 4894.44	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 2,000 2,000 10,000 9,600

	150310100				
	Salaries and Renefits				
	150310101				
	Materials and	Resurfacing Aug 2019 - 1 load cold mix required 2019 - New Sweeper	5,200	4,957	5,200
	Supplies 150310104	Brushes (\$1700)			
167	WSIB&EHT				
	150310106				
	Misc. Hardtop 150310110				
	Services				
	150310113				
170 171	CPP&UIC		5,200	4,957	5,200
_	DITCHING	Г	3,200	4,557	3,200
	150311100				
	Salaries and				
	Benefits 150311101				
	Materials and		500	362	500
174	Supplies	Straw, Filter Cloth, Wooden Stakes, Paint			
	150311110	Possible Option of Renting Mid Size Excavator (Battlefield) for same value as hiring outside source.Do all Ditching in House NOTE: Landfill site needs	15,000	14,441	15,000
175	Service	cover materials from ditching.	13,000	14,441	13,000
176		_	15,500	14,803	15,500
	GRAVEL PATCHING				
	150312100 Salaries and				
	Benefits				
	150312101				
	Materials and		12,000	12,139	12,000
	Supplies 150312110	"A" gravel 1200T@\$10/T (Picked Up)	+		
	Services				
81			12,000	12,139	12,000
	<b>GRADING</b> 150313100	<u> </u>	+	1	
	Salaries and				
	Benefits				
	150313101				
	Materials and Supplies				
_	Supplies 150313110	+		+	
85	Services				
186	DUCTIONS		0	0	(
_	DUST LAYER 150314100	+		1	
	Salaries and				
188	Benefits				
	150314101	06000 ltrs (ovtra load) @ 20 56 ltr   tay (to 640 200)   154 - 5 ta	20 200	10 702	10 720
	Materials and Supplies	96000 ltrs (extra load) @ 20.5¢ ltr + tax (to \$19,280), skid of Magnesium Flake (\$1000)	20,280	19,782	19,720
_	150314110				
	Services				
191	GRAVEL RESURFAC	ING	20,280	19,782	19,720
	150315100	ing .			
	Salaries and				
	Benefits				
	150315101	52/km gravel road in twp. 6 vr life span on newly gravelled 2 lane Rd. A	30,000	30.374	30.000
		52/km gravel road in twp. 6 yr life span on newly gravelled 2 lane Rd. A Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered	30,000	30,374	30,000
194	150315101 Materials and Supplies 150315110		30,000	30,374	30,000
194 195	150315101 Materials and Supplies				
194 195 196	150315101 Materials and Supplies 150315110 Services		30,000	30,374 30,374	30,000
194 195 196 197	150315101 Materials and Supplies 150315110				
194 195 196 197	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and				
194 195 196 197	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and Benefits				30,000
194 195 196 197	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and				30,000
194 195 196 197	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered	30,000	30,374	30,000
194 195 196 197	150315101 Materials and Supplies 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)	30,000	30,374	30,000
94 95 96 97 98	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones	30,000	<b>30,374</b> 978	30,000 ( 1,600 3,500
94 95 96 97 98 99 900 200 202	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	30,000 3,000 4,000	<b>30,374</b> 978  3,552	30,000 ( 1,600 3,500
94 95 96 97 98 98 99 200 201 202	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	30,000 3,000 4,000	<b>30,374</b> 978  3,552	30,000 ( 1,600 3,500
194 195 196 197 198 199 200 201 202	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	30,000 3,000 4,000	<b>30,374</b> 978  3,552	30,000 ( 1,600 3,500
194 195 196 197 198 199 200 201 202	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered  New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	30,000 3,000 4,000 7,000	978 3,552 4,530	30,000 ( 1,600 3,500 5,100
194 195 196 197 198 199 200 201 202	150315101 Materials and Supplies 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Benefits	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure	30,000 3,000 4,000	<b>30,374</b> 978  3,552	30,000 ( 1,600 3,500 5,100
194 195 196 197 198 199 200 201 202 203	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	30,000 3,000 4,000 7,000	978 3,552 4,530	30,000
194 195 196 197 198 199 200 201 202 203	150315101 Materials and Supplies 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Benefits	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure	30,000 3,000 4,000 7,000	978 3,552 4,530	30,000 ( 1,600 3,500 5,100
194 195 196 197 198 199 200 201 202 203	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per	30,000 3,000 4,000 7,000	978 3,552 4,530	30,000 ( 1,600 3,500 5,100
194 195 196 197 198 199 200 201 202 203	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022)	30,000 3,000 4,000 7,000	978 3,552 <b>4,530</b> 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203	150315101 Materials and Supplies 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Benefits	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per	30,000 3,000 4,000 7,000	978 3,552 4,530	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 900 201 202 203 204 205	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150317100 Salaries and Benefits 150317100 Salaries and Services BRIDGES AND CULV 150317100 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study	30,000 3,000 4,000 7,000	978 3,552 <b>4,530</b> 6,439	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 900 901 902 903 904 905 906 907	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Supplies 150317100 Misc Bridges 150317101 Materials and Supplies 150317101 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000	978 3,552 <b>4,530</b> 6,439	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 200 201 202 203 204 205 206 207 208	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services  Services  ROADSIDE MAINTE	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 90 00 01 02 03 04 05 06 07 08	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Supplies 150317100 Misc Bridges 150317101 Materials and Supplies 150317101 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 90 901 102 103 104 105 106 107 108 109 109 109 109 109 109 109 109	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Supplies 150317110 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 99 90 90 90 90 90 90 90 90	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Selaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317105 Misc Bridges  150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203 203 204 205	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services ROADSIDE MAINTE 150317110 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203 203 204 205 206 207 208	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Selaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317105 Misc Bridges  150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203 204 205 206 207 208	150315101 Materials and Supplies 150315110 Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316110 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services  BRIDGES AND CULV 150317100 Services 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services 150318101 Repairs & Maintenance mower 150318106	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,000 8,355	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203 204 205 206 207 208	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services ROADSIDE MAINTE 150318100 Services ROADSIDE MAINTE 150318100 Services ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318106 Materials and	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER	30,000 3,000 4,000 7,000 8,000	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203 204 205 206 207 208	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318106 Materials and Supplies	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	30,000 3,000 4,000 7,000 8,355 16,355	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317101 Services ROADSIDE MAINTE 150318100 Services ROADSIDE MAINTE 150318100 Services ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318106 Materials and	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER	30,000 3,000 4,000 7,000 8,000 8,355	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000
94 95 96 97 98 99 900 901 902 903 904 905 906 907 908 909 909 900 901 900 901 900 901 900 900	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services ROADSIDE MAINTE 150318100 Services ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318110 Materials and Supplies 150318110 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	30,000 3,000 4,000 7,000 8,355 16,355	978 3,552 4,530 6,439	30,000 (1,600 3,500 5,100 8,000 14,000
194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210	150315101 Materials and Supplies 150315110 Services SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150317100 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Services  ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318101 Repairs & maintenance mower 150318110 Services SHOWPLOWING	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	30,000 3,000 4,000 7,000 8,000 8,355 16,355	30,374  978  3,552  4,530  6,439	30,000 (1,600 3,500 5,100 8,000 14,000
194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services ROADSIDE MAINTE 150318100 Services ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318110 Materials and Supplies 150318110 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	30,000 3,000 4,000 7,000 8,000 8,355 16,355	30,374  978  3,552  4,530  6,439	30,000 (1,600 3,500 5,100 8,000 14,000
94 95 96 97 98 98 99 900 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318100 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	30,000 3,000 4,000 7,000 8,000 8,355 16,355	30,374  978  3,552  4,530  6,439	30,000 (1,600 3,500 5,100 8,000 14,000
94   95   96   97   98   99   900   901   902   903   904   905   905   906   907   908   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909   909	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317100 Materials and Supplies 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Services  ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318101 Repairs & maintenance mower 150318110 Services  SNOWPLOWING 150319100 Salaries and Benefits 150318110 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	30,000 3,000 4,000 7,000 8,000 8,355 16,355	30,374  978  3,552  4,530  6,439	30,000 (1,600 3,500 5,100
94 95 96 97 98 99 900 200 200 200 200 200 200	150315101 Materials and Supplies 150315110 Services 150315110 Services 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318100 Services	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	30,000 3,000 4,000 7,000 8,000 8,355 16,355	30,374  978  3,552  4,530  6,439	30,000 (1,600 3,500 5,100 8,000 14,000

	150320100				
	Salaries and				
219	Benefits 150320101				
	Materials and		36,000	32,479	32,000
220	Supplies	3000T @ 11.00 plus 200T of A gravel for ice storms @\$11.00/T	36,000	32,479	32,000
	ICE BLADING				
	150321100 Salaries and				
	Benefits				
224	THAW CULVERTS		0	0	0
	150322100				
226	Salaries and Benefits				
	150322101				
227	Materials and Supplies				
228			0	0	0
229	<b>STAND BY WAGES</b> 150323100				
	Salaries and	Nov 1 - Apr 30 weekends only @\$72 per weekend/per worker on standby,	4,475	3,033	3,500
231	Benefits	Current Standby Rate is \$4.61. Includes WSIB/EHT and CPP as of 2021	4,475	3,033	3,500
232	MAIN RD. EXPENDI	TURES_		ı	
	150324100 Salaries and				
233	Benefits 150324101				
	Material &				
234	Supplies				
235	150324106 Misc.				
	150324110 Services				
237		1	0	0	0
238	TRUCK EXPENDITUI 150325100	RES			
	Salaries and				
239	Benefits 150325101				
	Repair and	Standard Repair, new tires, auger chains, clutch brake, differntial Exhaust	25,000	28,912	20,000
240	Maintenance 150325106	Gas Cooler, Engine Repairs.			
241	Fuel and Oil	Estimated for two trucks	25,000	20,403	25,000
242	GRADER EXPENDIT	IIRES	50,000	49,315	45,000
243	150326100	ONES			
244	Salaries and Benefits				
	150326101				
245	Repair and Maintenance		4,000	2,851	4,000
	150326106		8,000	7,231	8,000
246	Fuel and Oil	DEF fluid Required, Tier E Engine on New Grader	12,000	10,083	12,000
	LOADER/HOE EXPE	NDITURES			
	150327100 Salaries and				
240					
249	Benefits	Note that according at landfill is your hard an lander tires. Now Cat of Tires			
	Benefits 150327101 Repair/Maint	Note that covering at landfill is very hard on loader tires. New Set of Tires Annually	5,500	6,828	3,000
250	150327101 Repair/Maint 150327106	I	5,500 5,500	6,828 4,953	3,000 5,500
250	150327101 Repair/Maint	I			•
250 251 252	150327101 Repair/Maint 150327106 Fuel and Oil	I	5,500	4,953	5,500
250 251 252 253	150327101 Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and	I	5,500	4,953	5,500
250 251 252 253	150327101 Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits	I	5,500	4,953	5,500
250 251 252 253 254	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and	Annually	5,500	4,953	5,500
250 251 252 253 254	150327101 Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance	I	5,500	4,953 11,782	5,500 <b>8,500</b>
250 251 252 253 254 255 256	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and	Annually	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257	150327101 Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Royaria and Maintenance 150328106	None anticipated  Propane 4 x \$124	5,500	4,953 11,782	5,500 <b>8,500</b>
250 251 252 253 254 255 256 257	150327101 Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IME 1503292100	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329101	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782 0	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265	150327101 Repair/Maint Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil PROJECTS AND IMF 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Services	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS	5,500 11,000 500 500	4,953 11,782 0 0	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 1503292101 Materials and Supplies 150329101 Outside Services  LANDFILL 150400100	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES	5,500 11,000 500 500 747,344	0 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 260 261 262 263 264 265 266	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4	5,500 11,000 500 500	4,953 11,782 0 0	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 260 261 262 263 264 265 266	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329109 Salaries and Supplies 150329100 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).	5,500 11,000 500 500 747,344 41,925	0 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs	5,500 11,000 500 500 747,344	0 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329109 Salaries and Supplies 150329100 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782 0 0 498,464 36,213 7,032	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267	150327101 Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs	5,500 11,000 500 500 747,344 41,925	0 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782 0 0 498,464 36,213 7,032	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 260 261 262 263 264 265 266 267 268	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Charges 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400102 Mileage Expenses	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Guise Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782 0 0 498,464 36,213 7,032	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270	150327101 Repair/Maint I50327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 15032910 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Equip. Charges 150329101 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329105 Communications 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270	150327101 Repair/Maint I50327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 15032910 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 1503292101 Materials and Supplies 150329101 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%	5,500 11,000 500 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905	5,500 8,500 500 500 510,093 42,521 11,000 700 2,317 200
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	150327101 Repair/Maint I50327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMF 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%	5,500 11,000 500 500 747,344 41,925 3,000 700 2,214 200	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905 100 121	5,500 8,500 500 500 510,093 42,521 11,000 700 2,317 200
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200,Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%  Advertising, flyers, etc Job Ad and Flyer for Student	5,500 11,000 500 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905	5,500 8,500 500 500 510,093 42,521 11,000 700 2,317 200
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	150327101 Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IME 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%	5,500 11,000 500 500 747,344 41,925 3,000 700 2,214 200	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905 100 121	5,500 8,500 500 500 510,093 42,521 11,000 700 2,317 200

275	150400110	Miller Urso Survey of Landfill - last done 2018 due every 5 yrs (next 2023).			
	Outside Services 150400113	Work done to tipping edge.	2,948	2,144	2,998
276	1500400114	Approx 6.83%	•	,	<u> </u>
277	Group Insurance Landfill				
278	150400126 150400132	Tax Write Off for Landfill	800	713	775
279	Capital Expenditures				0
2.0	150400133		20.000	2 200	2 200
280	Transfer to Reserves	For Landfill Closure.	20,000	2,200	2,200
	150400146 Monitoring of	2021 monitoring expected to be - \$11,600 Well Monitoring and Lab Analysis, monitoring report is \$4400 (\$2200 raised in 2020 from reserves -	16,000	11,189	12,000
281	Wells 150400147	see above), Capacity Review Letter due in 2023.	1 000	F20	1.000
282	Recycling Other	Includes hazardous waste disposal (\$560), Metal, WEEE, Tires.	1,000	538	1,000
283	150400175 Blue Box Recycling	Miller Waste Recycling - Number may change depending on Single Stream Recycling	10,000	7,253	12,000
	150400187	Recycling			
284	Landfill Pension Exp	All pension is budgeted under Admin.			
285	150400183 Compaction	Operational costs of compactor, fuel, repairs, parts etc.	3,000	1,186	1,500
286 287		HEALTH SERVICES	108,837	75,423	97,061
	150500100				
288	Salaries and Benefits Cemetery	Includes gravedinger	6,610	5,812	6,200
	150500101	Includes gravedigger.			
	Materials and Supplies Cemetery		500	476	500
289	150500102	Locate/replace caps and pins, Lawntractor repair, Lawntractor gas	250	258	250
290	Mileage expense 150500104				
291	WSIB & EHT 150500108	Approx 5.28%	351	307	326
292	Health Unit	2020 Levy to Calvin was \$18,634. Decrease of -8.06%.	17,133	17,133	18,634
293	150500109 Equip. Charges		450		450
294	150500110 Outside Services	Possible tree removal, damage, headstone repair	500		500
295	150500113 CPP & UIC	Approx. 6.83%	467	412	421
296 297		SOCIAL SERVICES	26,261	24,398	27,281
	150600110 DNSSAB	2020 levy was \$237,881 (increase + 1.92%).	242,459	237,890	237,881
	150600111 Mattawa Seniors	To begin budgeting funds for 25 year commitment to Seniors Home. Estimated Total from 2016 is \$3,809,500 over 25 years split between 4 local municipalities. Based on 2011 population Calvin's population (568)	11,568		13,496
299	Home	our annual portion is \$578,400.43/25 yrs = \$23,136.07/yr/12 =\$1928.01/mth x 6 mths beginning in July 2021			
300	150600112 Casselholme	2021 Levy apportionments. 2021 increase over 2020 is 4.41%. 2019 Levy is \$46,809. 2018 Levy was \$42,739 (increase of 9.5%)	50,357	48,228	48,228
	150600168				
	Mattawa Hosp	\$1250 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to	2,500	2,500	2,500
	Mattawa Hosp Staff Recruitment 150600181	\$1250 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)	2,500	2,500	2,500
	Staff Recruitment 150600181 Transfer to	2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number	2,500	2,500 <b>23,136</b>	2,500 <b>23,136</b>
302	Staff Recruitment 150600181	2020/21)	23,136	23,136	23,136
	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home	2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected			
302 303	Staff Recruitment 150600181 Transfer to Reserve Mattawa	2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.	23,136	23,136	23,136
302 303 304	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home	2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.	23,136	23,136	23,136 325,241
302 303 304	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads	23,136	23,136	23,136 325,241
302 303 304 305	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102	2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance,	23,136 330,020 57,662 5,600	23,136 311,754 48,250 4,510	<b>23,136 325,241</b> 49,489 5,600
302 303 304 305	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads	23,136 330,020 57,662	<b>23,136 311,754</b> 48,250	<b>23,136 325,241</b> 49,489
302 303 304 305 306 307 308	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads	23,136 330,020 57,662 5,600	23,136 311,754 48,250 4,510	<b>23,136 325,241</b> 49,489 5,600
302 303 304 305 306 307 308	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	23,136 330,020 57,662 5,600	23,136 311,754 48,250 4,510	23,136 325,241 49,489 5,600
302 303 304 305 306 307 308	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	23,136 330,020 57,662 5,600 800 3,074 200	23,136 311,754 48,250 4,510 586 2,590	23,136 325,241 49,489 5,600 800 3,035
302 303 304 305 306 307 308	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	23,136 330,020 57,662 5,600 800 3,074 200	23,136 311,754 48,250 4,510 586 2,590 380	23,136 325,241 49,489 5,600 800 3,035 200 200
302 303 304 305 306 307 308 309 310	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%	23,136 330,020 57,662 5,600 800 3,074 200 200 4,000	23,136 311,754 48,250 4,510 586 2,590 380	23,136 325,241 49,489 5,600 800 3,035 200 200 4,000
302 303 304 305 306 307 308 309 310	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	23,136 330,020 57,662 5,600 800 3,074 200	23,136 311,754 48,250 4,510 586 2,590 380	23,136 325,241 49,489 5,600 800 3,035 200 200
302 303 304 305 306 307 308 310 311	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip.	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.	23,136 330,020 57,662 5,600 800 3,074 200 200 4,000	23,136 311,754 48,250 4,510 586 2,590 380	23,136 325,241 49,489 5,600 800 3,035 200 200 4,000
302 303 304 305 306 307 308 310 311 312	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Morkshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over	23,136 330,020 57,662 5,600 800 3,074 200 200 4,000 0	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855	23,136 325,241 49,489 5,600 800 3,035 200 200 4,000 5,000
302 303 304 305 306 307 308 310 311 312 313	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.	23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 0 2,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145	23,136 325,241 49,489 5,600 800 3,035 200 4,000 5,000 2,000
302 303 304 305 306 307 308 310 311 312 313	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over	23,136 330,020 57,662 5,600 800 3,074 200 200 4,000 0 2,000 4,092	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	23,136 325,241 49,489 5,600 800 3,035 200 4,000 5,000 2,000 2,000 3,927
302 303 304 305 306 307 308 310 311 312 313 314	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%	23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 0 2,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145	23,136 325,241 49,489 5,600 800 3,035 200 4,000 5,000 2,000
302 303 304 305 306 307 308 310 311 312 313 314 315	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & EI 150700114 Group Insurance 150700132 Capital	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.	23,136 330,020 57,662 5,600 800 3,074 200 200 4,000 0 2,000 4,092	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927
302 303 304 305 306 307 308 310 311 312 313 314 315	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance 150700132 Capital Expenditures 150700131	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  4,000  7,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000
302 303 304 305 306 307 308 310 311 312 313 314 315 316	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance 150700132 Capital Expenditures 150700133 Transfer to Reserves	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  4,000  12,120	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000
302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & El 150700114 Group Insurance 150700132 Capital Expenditures 150700135 Building	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  4,000  7,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000
302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700113 CPP & El 150700132 Capital Expenditures 150700135	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  4,000  7,000  5,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201 (2,956)	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000
302 303 304 305 306 307 308 310 311 312 314 315 316 317	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance 150700133 Transfer to Reserves 150700133 Transfer to Reserves 150700135 Building Maintenance	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  4,000  7,000  5,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201 (2,956)	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000
302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700110 Outside Services 150700113 CPP & El 150700114 Group Insurance 150700133 Transfer to Reserves 150700135 Building Maintenance 150700153 Rink and Sportscentre 150700155	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  Hydro (\$2000), Leveling of Rink Surface and Rink Liner (\$3500) Other repairs - boards and nets, Door Seal Kits. Playground Inspection annually (\$750 in 2020), Amable Du Fond Signs (\$500)	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  7,000  5,000  1,000  9,100	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201 (2,956) 8,698 5,372	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  3,927  12,000  8,000  7,750
302 303 304 305 306 307 308 310 311 312 313 314 315 316 317 318	Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & El 150700114 Group Insurance 150700137 Transfer to Reserves 150700135 Building Maintenance	Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  Hydro (\$2000), Leveling of Rink Surface and Rink Liner (\$3500) Other repairs - boards and nets, Door Seal Kits. Playground Inspection annually	23,136  330,020  57,662  5,600  800  3,074  200  4,000  4,000  4,000  4,000  7,000  5,000  1,000	23,136 311,754 48,250 4,510 586 2,590 380 3,471 2,855 135 1,145 3,466 11,201 (2,956)	23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000  3,000

132   marriere			1		· · · · · · · · · · · · · · · · · · ·	
1,500   227	323	150700169 Insurance	Low Risk Insurance added in late 2018	3,229	2,983	2,883
		150700182		4.500	257	4.500
2022   2023   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024   2024	325			1,500	257	1,500
227   20						
12,754   9,519   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10	327					
	328			122 754	05 510	114,061
	330		PLANNING AND DEVELOPMENT	122,754	33,313	114,001
150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   150800101   1508						
2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00104   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   2008/00105   200	331	Benefits				
138						
1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110   1.5860.0110	332	Supplies				
Cold Set	333					
1,045   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,046   1,04	333	WSID & EITI	CGIS GPS contract includes Calvin portion of shared costs with Pap-Cam			
				14,275	11,046	14,057
	334		=			
30,000158	335					
1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-300   1-30		150800158		3.000	0	3,000
Search   S	336	_	Planner yet to be determined.	3,555		
159500161   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   2016   20		East Nipissing		2,500	2,500	2,500
2	337		тиітіі our requirement for OP and Zoning review.			
150800162	00-	Zoning		1,570	0	1,570
38   Services   MPAC - 2018 was \$13,418   Increased to \$13,543   for 2019   13,640   13,647   150800163   Municipal   Drain costs for drainage superintendent and reporting \$3500 which is bringly provided by the provided of the provided by the provided	338		variance @\$520 and 1 ZBLA at \$1050)			
150800163	200	Assessment	MDAG 2040 W 642 440 W	13,650	13,647	13,637
Multicipal   Solid recoverable through OMAFRA, \$1700 to be recorded in Revenues.   6,700   3,495	339	Services	MPAC - 2018 was \$13,418. Increased to \$13,543 for 2019			
Clean Out of Drain (Carmichael) potentially in 2021 - Estimated 5K, fully recoverable through grant (see account # 1-4-0104-125 (55K Revenue))   41,695   30,688				c ====	3.405	12.000
Tercoverable through grant (see account # 1-4-0104-125 (SSK Revenue))				6,700	3,495	12,000
	340			41.005	30.000	AC 701
343   Seariers and   150900101   Markerials and   150900102   Mileage Expenses   500   271   150900103   150900104   150900105   150900105   150900105   150900105   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   1509001	341 342		BUILDING	41,695	50,088	46,764
Maceirals and Supplies   South Process   Sou						
Makerials and   Supplies   Supp	343		No Building Staff - Contracted through Papineau Cameron			
150900102   150900103   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   150900107   1509000107   150900000000000000000000000000000000000						
Mileage Expenses	344					
150900104   150900105   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900106   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   150900101   1509				500	271	500
150900105   Seminars, Courses, Workshops   For any new training required	345					
Seminars, Courses,   For any new training required	346					
Workshops		150900105				
150900106				700	50	700
150900110   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013   15090013	347		For any new training required			
Building	348		Updates to Building Code	300	221	300
Services/Papineau   Dasis. Numbers based on 2018/2019/2020 percentage of permits plus rate increase   150900113   150900113   150900112   150900113   150900113   150900113   150900113   150900113   150900113   150900113   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   1509001169   150900116   1509001169   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   150900116   1509001			The state of the s			
150900113		_		28,000	21,937	28,000
150900120   150900120   150900120   150900120   150900133   150900133   150900133   150900133   150900169   150900169   150900169   150900169   150900100   150950100   150950101   150950101   150950101   150950101   150950102   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   150950104   1509	349		rate increase			
150900133   Transfer to   150900169   1,893   1,468   150900169   1,893   1,468   150900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,893   1,468   1,50900169   1,213   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618   1,618	350					
150900133	251		Logal	1,000		1,000
1,990   1,468   1,990   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,468   1,46	JJI		Legal			
1,893   1,468   1,468   32,393   23,946   32,393   23,946   355   ENFORCEMENT   32,393   23,946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,3946   32,394	352		\$9000 in reserve at 2020 prior to hudget			
Insurance   MIS Insurance Services   32,393   23,946   3355   ENFORCEMENT     150950100   Salaries and hours due to increased case load and new parking by-law - Suggestion - 1,213   1,618   150950101   Livestock Valuer/ Fence Viewer/ Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for OWDCP Payment in 2020. 2021 for Livestock Valuers and \$2315 for Delivestock Valuer		150900169	45555 reserve at 2020 prior to bauget.	1.893	1.468	1,486
150950100   150950100   150950100   150950100   150950100   150950100   150950100   150950100   150950100   150950101   150950101   150950102   150950102   150950104   150950104   150950103   150950104   150950103   150950104   150950104   150950104   150950103   150950104   150950105   150950105   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   150950106   1509		Insurance	MIS Insurance Services		-	31,986
Salaries and   Benefits   Salaries and   Benefits   Salaries and   Benefits   Salaries and   Salaries and   Benefits   Salaries and   Salar	355			32,333	_3,340	21,300
150950101				1.213	1.618	1,200
Livestock Valuer/	356	Benefits		-,213	2,010	2,200
Fence Viewer/ Canine Expense   Dayment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.			Difference between 2020 budget and actual is due to the OWDCP			
150950102   Mileage Expense   Mileage animal control   250   236     150950104   65   86     150950104   70950106   70950106   745     150950113   70950113   70950113   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950114   70950	25-	Fence Viewer/	payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for	2,815	1,019	150
Mileage Expense   Mileage animal control   250   236	357		UWDLP Payments.	ş		
359         WSIB & EHT         Approx 5.28%         86           360         Misc         vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),         1,000         485           361         150950113         86         110           362         150950141         2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.         94,372         102,502           363         911 Maintenance         CERB Contract (billed annually - \$337.72). Signs and Posts         500         745           364         Authority         Operating budget \$5752 + Capital budget \$4610 = \$10362         10,362         9,913           365         Animal Control         15 per yr)         112,662         117,064	358	Mileage Expense	Mileage animal control	250	236	250
150950106   Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),   150950113   150950113   2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.   150950143   150950144   Conservation   150950144   Conservation   150950144   Conservation   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150950145   150	359		Approx 5.28%	65	86	65
Misc   Build up to \$5000 over 10 years),   86   110		150950106	Vet Charges for Injured Animals \$500 (if not used put into reserves to	1,000	485	2,000
361   CPP & UIC   Approx. 6.83%   362   150950141   Policing Services   Policing Services   Policing Services   150950143   150950144   Conservation   150950144   Conservation   2021 Group of 4 Policing Services   Revenue is Unknown at this time.   150950144   Conservation   2021 Group of 4 Policing Services   Revenue is Unknown at this time.   2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation   94,372   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502   102,502	30U		Dunu up το \$2000 over 10 years),	-	110	
150950141   2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.   150950143   150950143   150950144   150950144   150950144   160950144   160950144   160950144   160950144   160950144   160950144   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145   160950145	361	CPP & UIC		86	110	81
150950143   150950143   2   2   2   2   2   2   2   2   2				94,372	102,502	102,430
363         911 Maintenance         CERB Contract (billed annually - \$337.72). Signs and Posts         500         745           150950144 Conservation         10,362         9,913           364 Authority         Operating budget \$5752 + Capital budget \$4610 = \$10362         10,362         9,913           365 Animal Control         Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)         2,000         350           366         112,662         117,064	362					
Conservation   Authority   Operating budget \$5752 + Capital budget \$4610 = \$10362   9,913	363	911 Maintenance	CERB Contract (billed annually - \$337.72). Signs and Posts	500	745	500
364 Authority         Operating budget \$5752 + Capital budget \$4610 = \$10362           365 Animal Control         Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)         2,000 350           366 See See See See See See See See See S				10 262	0 012	9,913
365         Animal Control         15 per yr)         350           366         112,662         117,064	364	Authority		10,302	5,515	5,313
366 112,662 117,064	365			2,000	350	2,000
	366	,ui Cond Ol				118,589
, , , , , , , , , , , , , , , , , , , ,	367 368		TOTAL EXPENDITURES	2,111,336	1,731,153	1,843,182
2021				2021		
369	369 370	TOTAL 2021 LEVY	Base levy 2021			
PLUS 1% of previous years Levy - Increase to Reserves for AMP			PLUS 1% of previous years Levy - Increase to Reserves for AMP			ferred to Res
371         Cindy Pigeau         (Infrastrucutre)         Infra           372         Clerk-Treasurer         2021 Levy         1,353,392					Infra	structure as 6.25259
373 "A" 2020 Levy 1,273,750	373 374		2020 Levy	1,273,750		

	FINAL 20	021 ESTIM	IATED MU	NICIPAL R	EQUISITI	ON (workin	ng sheet w	ith OPTA TA	AX RATES)						June 14/21
A	В	С	D	Е	F	G	Н	1	J	К	L	M	N	0	Р
TAXABLE CLASS	CVA	TRANSITION RATIOS	TAX REDUCTION	CVA WEIGHTED BY TRANSITION RATIOS	PERCENT SHARE	TAXES (2020 LEVY 1,273,750)	TAX RATE	TAXES MUNICIPAL PORTION	EDUCATION RATE	EDUCATION PORTION					
						\$1,353,392					2021	2020	% change Tax Rate	% Change Levy	\$ Levy increase
RES/FARM	55,498,100	1.000000		55,498,100	0.43173	\$584,299	0.01054558	\$585,259.65	0.00153000	\$84,912.09	0.01207558	0.01147927	5.194668302	6.25256133	\$79,642
MULTI-RES	0			0	0.00000	\$0	0	\$0.00	0.00153000	\$0.00					
COMM. OCCUPIED	1,028,500	1.353400		1,391,972	0.01083	\$14,655	0.01427239	\$14,679.15	0.00601963	\$6,191.19	0.02029202	0.01948497	4.141910406		
COMM. VAC. UNITS	0			0	0.00000	\$0	0.00999067	\$0.00	0.00601963	\$0.00					
COMM. VAC. LANDS	12,600	0.094738	.7(30%)	1,194	0.00001	\$13	0.00999067	\$125.88	0.00601963	\$75.85	0.0160103	0.01544537	3.657600951		
SUBTOTAL															
IND. OCCUPIED	2,974,000	2.632964		7,830,435	0.06091	\$82,441	0.02698110	\$80,241.79	0.00880000	\$26,171.20	0.0357811	0.03599607	-0.597204084		
IND. VAC. UNITS	0			0	0.00000	\$0	0.01753772		0.00880000	\$0.00					
IND. VAC. LANDS	5,700	1.711427	.65(35%)	9,755	0.00008	\$103	0.01753772	\$99.97	0.00880000	\$50.16	0.02633772	0.02682745	-1.825480991		
SUBTOTAL															
DIDEL WIE		0.040000				****				*********					
PIPELINES FARMLANDS	25,903,000 3,441,500	2.312600 0.250000		59,903,278	0.46600	\$630,678	0.02438771	\$631,714.85	0.00880000	\$227,946.40	0.03318771	0.03208232			
MANAGED FOREST	3,441,500 239,900	0.250000		860,375 59,975	0.00669 0.00047	\$9,058 \$631	0.0026364 0.0026364	\$9,073.17 \$632.47	0.00038250 0.00038250	\$1,316.37 \$91.76	0.0030189 0.0030189	0.00286982			
MANAGED FOREST	239,900	0.250000		59,975	0.00047	\$631	0.0026364	\$632.47	0.00036250	\$91.76	0.0030189	0.00286982	5.19475089		
TOTAL TAXABLE	89,103,300			125,555,083		\$1,321,879									
															No longer have Tax Reduction applied to Educational Rate as of 2019
PAYMENTS IN LIEU															
RES/FARM	257,500	1.000000		257,500	0.00200	\$2,711	0.01054558	\$2,715.49	0.00000000		0.01054558	0.01087866	-3.061774152		
MULTI-RES				0	0.00000	\$0	0								
LANDFILL	1,800	1.469615		2,645	0.00002	\$28	0.01549795		0.00584711		0.02134506	0.02145982			
COMM. OCCUPIED	2,019,400	1.353400		2,733,056	0.02126	\$28,774	0.01427239	\$28,821.66	0.00000000		0.01427239	0.01472318	-3.061770623		
COMM VAC.UNITS				0	0.00000	\$0	0.00999067								
COMM. VAC. LANDS SUBTOTAL			-	0	0.00000	\$0	0.00999067								
SUBTUTAL															
IND. OCCUPIED				0	0.00000	\$0									
IND. VAC. UNITS			<b>-</b>	0	0.00000	\$0									
IND. VAC. LANDS		1	t	0	0.00000	\$0									
SUBTOTAL				†	5.55500	ΨΟ									
		1	1	1											
PIPLINES				0	0.00000	\$0									
FARMLANDS				0	0.00000	\$0									
MANAGED FORESTS				0	0.00000	\$0									
TOTAL PIL	2,278,700		<del>                                     </del>	2,993,201		\$31,513									
GRAND TOTAL	91,382,000			128,548,285	1.00000	\$1,353,392		\$1,353,391.99		\$346,755.03					
EXEMPT	3,952,400								7						
	95,334,400	J					ax Levy	\$1,273,750.00		1% of 2020 Levy for AMP					
							Diff	\$79,641.99	1						

Final CVA 2020 91,003,600 Start CVA 2021 91,382,000 Change 378,400 % increase in CVA 0.42%

## CORPORATION OF THE MUNICIPALITY OF CALVIN BY-LAW NO. 2021-019

BEING A BY-LAW TO PROVIDE FOR THE ADOPTION OF TAX RATES, ADOPTION OF ANNUAL BUDGET AND TO FURTHER PROVIDE FOR PENALTY AND INTEREST IN DEFAULT OF PAYMENT THEREOF FOR THE YEAR 2021.

WHEREAS the Council of the Municipality of Calvin has, in accordance with Section 290(1) of the Municipal Act, S.O. 2001, c. 25 as amended, considered the estimates of the Municipality;

**AND WHEREAS** Section 312(2) of the Municipal Act, 2001, c. 25, as amended, provides that the Council of a local municipality shall, after the adoption of the estimates for the year, pass a By-law levying a separate tax, as specified in the by-law, on the assessment in each property class in the local municipality rateable for local municipality purposes;

**AND WHEREAS** Section 312(6) of the Municipal Act, 2001, c. 25 requires that the tax rates on the different classes of property must be in the same proportion to each other as the tax ratios established under section 308 for the property classes are to each other;

**AND WHEREAS** all property assessment rolls on which the 2021 taxes are to be levied have been returned and revised pursuant to the provisions of the Assessment Act subject to the appeals at present before the District Court and Ontario Municipal Board;

**AND WHEREAS** Residential Assessment, Multi-Residential Assessment, Commercial Assessment, Industrial Assessment, Landfill Assessment, Pipeline Assessment, Farmland Assessment and Managed Forest Assessment as defined in the Assessment Act, R.S.O. 1990, Chapter 31, as amended, by the Fair Municipal Finance Act, 1997, and further amended by Regulations thereto have been determined on the basis of the aforementioned property assessment rolls;

**AND WHEREAS** the tax ratios on the aforementioned property for the 2021 taxation year have been set up in By-Law 2021-017 of the Corporation of the Municipality of Calvin;

**AND WHEREAS** the tax rates on the aforementioned property classes and property subclasses have been calculated pursuant to the provision of the Municipal Act and the manner set out therein;

**AND WHEREAS** it is necessary for the Council of the Corporation of the Municipality of Calvin, to levy tax rates as prescribed by the Province of Ontario (hereinafter referred to as the Province) pursuant to Section 257.12.1 of the Education Act, R.S.O. 1990, c. E2, as amended (hereinafter referred to as the Education Act) and the Regulations passed under the Education Act;

**NOW THEREFORE**, the Council of the Corporation of the Municipality of Calvin enacts as follows:

- 1. THAT the 2021 budget presents a levy for municipal purposes set at \$1,339,292;
- 2. THAT the tax rates for the year 2021 for municipal purposes as per Schedule "A" hereto attached and for education purposes as set by the Province be hereby set as follows;

CLASS	MUNICIPAL	EDUCATION	TOTAL RATE
Residential/Farm	0.01054558	0.00153000	0.01207558
Commercial	0.01427239	0.00601963	0.02029202
Occupied	0.0000000	0.00504050	0.04.004.000
Commercial	0.00999067	0.00601963	0.01601030
Vacant			
Industrial	0.02698110	0.00880000	0.03578110
Occupied			
Industrial Vacant	0.01753772	0.00880000	0.02633772
Pipelines	0.02438771	0.00880000	0.03318771
Landfill	0.01549795	0.00584711	0.02134506
Farmlands	0.00263640	0.0003825	0.00301890
Managed Forests	0.00263640	0.0003825	0.00301890

- 3. THAT the levy provided for in this By-Law shall be reduced by the amount of the interim levy for 2021.
- 4. THAT for payments-in-lieu of taxes due to the Corporation of the Municipality of Calvin, the actual amount due shall be based on the assessment roll and the tax rates for the year 2021.
- 5. THAT for the railway rights of way, taxes due to the Corporation of the Municipality of Calvin, the actual amount due shall be based on the assessment roll and the tax rates for the year 2021.
- 6. THAT the taxes shall become due and payable on the 31<sup>st</sup> day of August.
- 7. THAT the Treasurer, no later than 21 days prior to the date that the installment is due, is hereby authorized to mail or cause to be mailed the notice of taxes due to the last known address of the residence or place of business of the persons to whom such notice is required to be given.
- 8. THAT all taxes are due and payable to the Municipality of Calvin at the Calvin Municipal Office.
- 9. THAT non-payment of the amount, as noted on the date stated in accordance with this By-Law constitutes a default, a penalty of 1.25% per month shall be added to all taxes of the levy which are in default until December 31, 2021.

#### By-Law No. 2021-019

	continue.	
11.	THAT this By-Law shall come into for	ce and effect upon the date of final passing thereof.
READ A	A FIRST AND SECOND TIME BEFORE AN	NOPEN COUNCIL THIS <u>8th</u> DAY OF <u>JUNE</u> , 2021.
	A THIRD TIME AND FINALLY PASSED BE <b>2ND</b> DAY OF <b>JUNE</b> , 2021.	FORE AN OPEN COUNCIL
	Mayor	
		seal
	Clerk-Treasurer	

rate of 1.25% per month, for each month or fraction thereof in which the arrears

# CORPORATION OF THE MUNICIPALITY OF CALVIN By-law No. 2021-019 Schedule "A"

Section 1: Municipal Estimates required from Taxation

Expenditures Revenues

To Reserve for future Infrastructure as per AMP

Levy

2,111,336 770,681 12,738 **1,353,393** 

Section 2: Calculation of Tax Rates based on Municipal Estimates

			CVA WEIGHTED	TAXES		2021 MUN. E	FFECTIVE TAX
TAXABLE	CVA	TAX RATIOS	BY TAX RATIOS	LEVIED	<b>%SHARE</b>	TAXATION	RATE
RES/FARM	55,498,100	1.000000	55,498,100	584,299	43.17%	585,259.65	0.01054558
COMM. OCC.	1,028,500	1.353400	1,391,972	14,655	1.08%	14,679.15	0.01427239
COMM. VAC LANDS	12,600	0.094738	1,194	13	0.00%	125.88	0.00999067
IND. OCC	2,974,000	2.632964	7,830,435	82,441	6.09%	80,241.79	0.02698110
IND. VAC LANDS	5,700	1.711427	9,755	103	0.01%	99.97	0.01753772
PIPELINE	25,903,000	2.312600	59,903,278	630,678	46.60%	631,714.85	0.02438771
FARMLANDS	3,441,500	0.250000	860,375	9,058	0.67%	9,073.17	0.00263640
MANAGED FOREST	239,900	0.250000	59,975	631	0.05%	632.47	0.00263640
	89,103,300		125,555,083	1,321,878		1,321,826.94	
PAYMENTS IN LIEU							
RES/FARM	257,500	1.000000	257,500	2,711	0.200%	2,717.78	0.01055448
LANDFILL	1,800	1.469615	2,645	28	0.002%	27.90	0.01549795
COMM. OCC.	2,019,400	1.353400	2,733,056	28,774	2.126%	28,821.66	0.01427239
TOTAL PIL	2,278,700		2,993,201	31,513		31,567.34	
GRAND TOTAL	91,382,000		128,548,285	1,353,391	100.000%	1,353,394.28	

MAYOR - Ian Pennell

CLERK-TREASURER - Cindy Pigeau

# $\frac{CORPORATION\ OF\ THE\ MUNICIPALITY\ OF\ CALVIN}{\textbf{Resolution}}$

DATE:	June 22, 2021	NO	
MOVED BY_			
SECONDED	BY		
the 2021 Cas required	Compliance Report – Es	stimate of E 2001, Ontai	vin has received and hereby approves Expenses Excluded from 2021 Budget, rio Regulation 284/09, Budget Matters
CARRIED			
DIVISION VO	<u>OTE</u>		
NAME OF M	EMBER OF COUNCIL	YEA	NAY
Coun Cross Coun Maxwel Coun Olmstea Coun Shippan Mayor Pennel	nd n		

#### Corporation of the Municipality of Calvin Municipal Act, 2001 Ontario Regulation 284/09 2021 Budget

Commencing in 2009, significant changes were made to Public Sector Accounting Board ("PSAB") rules that govern the preparation of municipal financial statements. Although municipalities were required to adopt these rules for financial statement purposes, *for a transition period*, they have been allowed to follow their historical "modified accrual accounting" procedures for budget purposes. The most significant differences between the two accounting methods relate to the treatment of tangible capital assets, the treatment of debt and other long-term liabilities and accounting for reserves/reserve funds.

Under a modified accrual accounting method of budgeting, tangible capital asset purchases are recorded as expenditures for which revenue must be raised in the year of purchase; under a PSAB-based method of budgeting, the budgeted expense would equal the annual amortization of all existing tangible capital assets (purchase price divided by the number of years an asset is expected to be useful). Under modified accrual accounting budgeting, increases in debt and transfers from reserves are recorded as revenue for budgeting purposes (and conversely, debt repayment and transfers to reserves are recorded as expenditures). Under PSAB accounting, debt and reserve transactions would not be recorded as revenue or expense in the budget.

In light of the new PSAB standards, the Municipal Act, 2001 was amended and a regulation passed to address the changes. Ontario Regulation 284/09 states that a municipality may currently exclude amortization expenses, post-employment benefit expenses and solid waste landfill closure and post-closure expenses from the budgeted amounts for which revenue must be raised. However if excluded, the regulation requires councils to adopt annual reports that show the impact of not fully covering these estimated expenses. The intent of the regulation is to ensure Council is aware of the longer-term implications of their annual budget decisions, prior to passing their annual budgets.

The anticipated effect of the 2021 draft budget of the Municipality on the overall accumulated surplus is shown below. This illustrates the difference between setting a balanced budget on a modified accrual basis and one set on a PSAB accounting rule basis.

#### 1. Expenses Excluded from the Budget: Estimated Impact on the Accumulated Surplus

Per PSAB accounting rules, the following estimated expenses will be recorded in 2021. These expenses have been excluded from the 2021 budget:

Description	Estimated Expense	Basis of Estimate
Amortization expense	197,575	2021 amortization of existing assets plus 1/2 year amortization of budgeted asset additions
Solid waste landfill closure and post-closure expenses	17,820	Anticipated increase in post-closure and closure liability assuming 2% inflation and no change in other underlying assumptions for current year
Post-employment benefits	2,034	Inflated 2020 change in liability
Total excluded expenses	217,429	

It is estimated that the actual surplus recorded for PSAB accounting purposes will be reduced by \$217,429 as a result of amortization, landfill closure, and employee post-employment benefits expenses.

#### 2. Other Budget Deviations from PSAB Accounting

Offsetting the excluded expenses noted above, the following additional non-PSAB revenue and expense items have been included in the 2021 draft budget. These will not be recorded as revenue/expense for PSAB reporting purposes.

Description	Estimated Impact on Surplus	Comments
Surplus carried forward from prior year	(145,236)	Per Municipal Act, must be included in following year's budget
Capital acquisitions	290,500	Excludes items not likely to be capitalized in the year
Transfers to reserves	123,403	Total budgeted transfers to reserve for operating and capital purposes
Transfers from reserves	(47,200)	Budgeted transfers from reserves in the year. Note that any budgeted use of parkland or gas tax funds (i.e., deferred revenue) is considered revenue under PSAB accounting rules and is excluded from this line
Net long-term debt transactions	56,703	Repayment of photocopier lease and fire pumper and grader loans, adjusted for early lease retirement
Total non-PSAB net expenditures included in the 2021 budget	278,170	

#### 3. Net Effect of Budget Deviations from PSAB Accounting - Impact on Surplus and Future Tangible Capital Asset Funding

The following table provides a summary of the effect of the items outlined in sections 1 and 2 above on the Municipality's surplus:

Surplus Component Description	Anticipated Increase	Comments	
Surplus Component Description	(Decrease) in Year	Comments	
Regular budget surplus	(145,236)	Elimination of prior-year operating surplus	
Net book value of tangible capital	02.025	Comital convinitions in average of annowhinsting average	
assets	32,323	Capital acquisitions in excess of amortization expense	
Reserves	76,203	Transfers to reserves in excess of transfers from reserves	
Unfunded employee benefits	(2,034)	Anticipated increase in liability for the year	
Unfunded landfill closure and post-	(17 020 \	Anticipated increase in liability for the year	
closure costs	(17,820)	Anticipated increase in liability for the year	
Unfunded municipal debt	56,703	Anticipated decrease for the year	
Overall anticipated change in	60,741		
surplus	00,741		

The above analysis shows that in 2021 the Municipality should anticipate an increase in its overall surplus of approximately: \$61,000

By adopting the 2021 draft budget, the overall surplus of the Municipality--which can be viewed as one measure of the Municipality's ability to meet future capital asset funding requirements--is expected to improve.

#### Funds Available to Finance Past, Present and Future Capital Expenditures

In 2013 the Municipality adopted an Asset Management Plan, one purpose of which was to introduce a strategy for financing required capital expenditures. In an effort to move towards sustainability, the Plan called for a gradual increase in the amount of taxation revenue available for financing past (via debt repayment), present (actual capital expenditures) and future (capital reserve transfers) capital acquisitions. In 2014, this measure was calculated to be \$75,000. In the 2020 budget, \$114,135 of taxation revenue was available for this purpose, up by approximately 50% from its 2014 level. The actual amount produced by the 2021 draft budget can be calculated as follows:

Total capital acquisitions -	290,500
Net increase in reserves for capital purposes	95,267
Net decrease in debt	56,703
Net investment in capital assets	442,470
Deduct other Sources of Capital Asset Financing:	
OCIF formula-based funding used in year	100,556
Gas Tax funding used in year	-
TC Energy donation used in year	5,000
ICIP-COVID funding used in year	100,000
Opening surplus applied to capital items	122,100
Funding provided from other sources	327,656
Net taxation available for financing capital	114,814

The above calculation reveals that the tax rate policy proposed in the 2021 draft budget has resulted in a modest increase in taxation revenue available for financing capital assets compared to 2020.

The annual amortization of the Municipality's assets is a conservative estimate of a sustainable level of capital asset funding. The weaknesses of using amortization as an indicator of appropriate capital funding include:

- a) Assets that are fully amortized are excluded from the calculation.
- b) Amortization is based on the historical cost of tangible capital assets and not replacement costs, which in most cases would be significantly higher due to inflation.

This idea is depicted in the following funding level summary, adapted from the Province's Building Together Guide. In a more comprehensive view of sustainability, a municipality's funding levels would be sufficient to cover not only current amortization, but also, would take price increases and service level changes into account.

	A Building Blocks Approach to Determining Cost		
Sustaina	able level of revenue. At this level, future investment needs as well as current period expenses are accounted for		
	Funding for Inflation		
	Funding for Growth		
	Funding for Service		
	Enhancements/Renewal Requirements		
		together fund	
If revenue	If revenues are at this point, you are meeting current expenses. You are costs		
	Amortization of Tangible Capital Assets	-	
If rever	If revenues are at this point, you are just covering cash costs and are significantly underfunded		
	Interest Evnense		
	Interest Expense		
	Operating Expenses		

The Municipality's estimated 2021 amortization expense is \$197,575 (which excludes approximately \$42,000 amortization of road assets that are already fully amortized). This can be compared to the Municipality's current level of permanent/predictable annual funding for capital asset purchases from all sources, including net taxation revenue, of \$197,135 as detailed below:

a) net operating income generated by the 2021 budget	114,135
b) approximate annual gas tax funding	33,000
c) approximate annual OCIF funding	50,000
	197,135

The Municipality's current level of capital asset funding is approximately equal to the existing amortization of the historical cost of its assets. However, it continues to be insufficient to cover amortization adjusted for fully amortized assets or inflation. As depicted in the diagram above, this level of investment, while covering current expenses, is not sustainable in the longer-term. Consequently, if the municipality to move towards sustainable investment in tangible capital assets, through the taxation policies adopted in the annual budgets, a sustained effort to increase funds available to finance capital expenditures must be made.

#### **MUNICIPALITY OF CALVIN**

#### **2021CT31 REPORT TO COUNCIL**

REPORT DATE: June 17, 2021

ORIGINATOR: Cindy Pigeau – Clerk-Treasurer

SUBJECT: Emergency Control Group Meeting Summary – June 16/21

.....

The Emergency Control Group met electronically on Wednesday, June 16, 2021 by Zoom.

In regards to Key Legislation changes – We entered Phase 1 of the Roadmap to Re-Opening on June 11, 2021.

There is currently talk that personal care services will re-open sooner than in Phase 2. We will have to wait and see.

There is an outbreak at the North Bay Correctional Facility that is concerning.

Our numbers are going up where as the numbers for the province are going down.

The Emergency Plan – No Changes.

The Emergency Control Group – No Changes. Plan is up to date.

The Municipal State of Emergency still remains in effect.

Respectfully submitted; Cindy Pigeau Clerk-Treasurer

# $\frac{\text{CORPORATION OF THE MUNICIPALITY OF CALVIN}}{\text{Resolution}}$

Bert Guignion, as a part-time student k experience in the Recreation, rks departments."
NAY
3 

## $\frac{\text{CORPORATION OF THE MUNICIPALITY OF CALVIN}}{\text{Resolution}}$

DATE: June 22, 2021	NO
MOVED BY	
SECONDED BY	
"That Council hereby approves advertise position for approximately 6 weeks with 2021 ditching project, due to the current	nin the Roads Department, to help with the
The hiring committee for this position w Clerk-Treasurer and	vill consist of the Roads Superintendent, the, Member of Council."
CARRIED	
DIVISION VOTE	
NAME OF MEMBER OF COUNCIL Y	TEA NAY
Coun Olmstead	

# $\frac{CORPORATION\ OF\ THE\ MUNICIPALITY\ OF\ CALVIN}{\textbf{Resolution}}$

DATE:	NO
MOVED BY	
SECONDED BY	
its member's housing stock are facing eviction due to	NLA) surveyed its members and found that 11.7%, or 492 people, of rent arrears; when this modest percentage is applied across the stock across Nipissing District, it is estimated that 600 units are in e at imminent risk of eviction;
for qualifying tenants was developed; this would include forgive 1/3 of the arrears, the District of Nipissing Soci	d a solution to address the rent arrears issue, a proposed program ude a negotiated repayment plan that would see the landlord cial Services Administration Board (DNSSAB) to fund 1/3, and the ility will also include ongoing monitoring of the landlord and tenant
WHEREAS the DNSSAB would use Federal and/or Pro	vincial Funding Programs to finance their share.
	he Corporation of the Municipality of Calvin support the City of overnments to finance this program to avert an additional major
Honourable Marc G. Serré, MP Nickel Belt; the Honou Development; the Honourable Victor Fedeli, MPP Nip and Housing; all Municipalities in the District of Nipis	to the Honourable Anthony Rota, MP Nipissing-Temiskaming; the urable Ahmed Hussen, Minister of Families, Children and Social bissing; the Honourable Steve Clark, Minister of Municipal Affairs sing; the Federation of Northern Ontario Municipalities; the stario Municipal Association; and the District of Nipissing
CARRIED	
DIVISION VOTE	
NAME OF MEMBER OF COUNCIL YEAR	A NAY
Coun Cross Coun Maxwell Coun Olmstead Coun Shippam	

Mayor Pennell

# $\frac{\text{CORPORATION OF THE MUNICIPALITY OF CALVIN}}{\text{Resolution}}$

DATE: NO
MOVED BY
SECONDED BY
"WHEREAS primary residences are currently exempt from a capital gains tax; and
WHEREAS currently secondary and additional non-primary properties are subject to capital gains; and
<b>WHEREAS</b> the Federal Government is currently looking into a primary residence capital gains tax as they have recognized that affordable housing has become a serious issue in Canada; and
<b>WHEREAS</b> small communities including the Municipality of Calvin are seeing unprecedented higher selling prices that are outpacing prices in larger cities; and
WHEREAS many hard-working Canadians who have only a primary residence with no additional non-primary homes count on their home equity as financial aid to apply to upsizing or downsizing their home depending on their personal situation; and
<b>WHEREAS</b> a change in taxation to primary residences would be a significant financial blow to Canadians and would create an unfair, two-tiered taxation which could lead to depleted savings, inter-generational disparities, disparities among diverse groups such as seniors who may have a significant portion of their savings vested in their primary residence, as well as, reducing the ability of home ownership thereby a further, higher need for rentals; and
WHEREAS the Federal government could look at other means to slow down the rapidly escalating housing costs to improve housing affordability;
<b>NOW THEREFORE</b> be it resolved that the Council of the Corporation of the Municipality of Calvin support the Corporation of the Town of Fort Erie as they lobby the Federal Government to cease further consideration of eliminating capital gains tax exemptions on primary residences; and
<b>FURTHER</b> that this resolution be forwarded to the Right Honourable Justin Trudeau; the Honourable Doug Ford, Premier of Ontario; and all Ontario Municipalities."
CARRIED
DIVISION VOTE
NAME OF MEMBER OF COUNCIL YEA NAY
Coun Cross

## CORPORATION OF THE MUNICIPALITY OF CALVIN Resolution

DATE:	NO
MOVED BY	
SECONDED BY	

"WHEREAS microfibers are human-made stands less than 5mm composed of either synthetic or natural materials. Microfibers are shed through the wear and tear of textiles through the laundering process; and

WHEREAS billions of microfibers are released into the Great Lakes daily from machine laundering of clothes. Studies have found a single load of laundry can release up to millions of microfibers into washing machine effluent, which flows to the wastewater treatment plant. Wastewater treatment can capture up to 99% of microfibers in sewage sludge, but microfibers are still released into aquatic ecosystems through treated effluent. Billions of microfibers are released into the aquatic ecosystem daily in the Great Lakes basin, either directly via treated final effluent, or indirectly as runoff from land-application of treated sewage sludge; and

**WHEREAS** microfiber contamination is widespread: Worldwide and local studies have shown microfibers present in commercial fish, Great Lakes fish (including Lake Trout, Rainbow smelt, Brown bullhead, etc.), honey, salt, Great Lakes beer, tap water, bottled water and much more; and

**WHEREAS** microfibers are the most prevalent type of microplastics in the environment and have been found in surface water, soil, biota, and atmospheric samples; and

**WHEREAS** a 2014 surface water study in Lake Erie, Lake Ontario, and their tributaries measured microplastics at abundances between 90,000 and 6.7 million particles per square kilometer. These levels of microplastics are similar to or exceed concentrations found in ocean gyres like the "Great Pacific Garbage Patch; and

WHEREAS microplastics do not biodegrade; and

WHEREAS chemicals such as dyes and flame retardants are added to textiles during manufacturing. Textiles can also absorb chemicals from their environment after manufacturing. Some of these chemicals are toxic, and harmful chemical compounds can be released into the environment via leaching from microfibers; and

WHEREAS a growing body of research shows that the effects of microplastics on animal life are far-reaching. Researchers have investigated the impacts of microplastics on gene expression, individual cells, survival, and reproduction. Mounting evidence shows that negative impacts can include decreased feeding and growth, endocrine disruption, decreased fertility, and other lethal sub-lethal effects. Some of these effects are due to ingestion stress (physical blockage), but many of the risks to ecosystems are associated with the chemicals in the plastic. Studies have shown that chemicals transfer to fish when they consume microplastics. When these fish end up our dinner plates, we potentially increase the burden of hazardous chemicals in our bodies; and

WHEREAS a recent set of laundering experiments in the laboratory, have shown that an external filter can capture an average of 87% of fibers by count and 80% by weight before they go down the drain (McIlwraith et al. 2019). On a wider scale and in real-life context, Georgian Bay Forever, the University of Toronto and the Town of Parry Sound are completing a study that is measuring the effect that about 100 filters in households has on reducing microfiber pollution in the effluent of a wastewater treatment plan. The results of this study are to release in August; and

**WHEREAS** add-on filters cost approximately \$180-220 CDN to purchase and install, which is prohibitive for the average household. Accordingly, voluntary adoption rates are low; and

**WHEREAS** France has passed legislation (France 2020-105, Article 79) that requires future washing machines sold to have filters. California has introduced a bill (California AB 622), and Ontario has tabled Private Member's Bill 280 to prohibit sales of washing machines without a filter of mesh size 100 microns or smaller. Companies such as Arclik have manufactured washing machines with filters built directly into them;

**NOW THEREFORE BE IT RESOLVED** that the Great Lakes St. Lawrence Cities Initiative (Cities Initiative) recognizes that to date the largest documented source of environmental microfibers is washing machines, and that findings indicate washing machine filters mitigate the majority of fibers shed during machine washing; and

**BE IT FURTHER RESOLVED** that the Cities Initiative recognizes the need to require future sales of washing machines to include filters with a maximum mesh size of 100 microns; and

**BE IT FURTHER RESOLVED** that the Cities Initiative and its members call on the Ontario government to pass Bill 279, and to call on the Canadian and U.S. government to create appropriate regulatory measures to the same effect; and

**BE IT FURTHER RESOLVED** that until households can only buy new laundry machines outfitted with <100 micron filters, the Cities Initiative and its members call on provincial, state and federal governments to provide funding and education to help constituents reduce microfiber waste.

**BE IT FINALLY RESOLVED** that Council for the Corporation of the Municipality of Calvin directs its staff to submit this resolution to the Great Lakes St. Lawrence Cities Initiative.

YEA	NAY
<del></del>	
	YEA

## CORPORATION OF THE MUNICIPALITY OF CALVIN Resolution

DATE:	NO
MOVED BY	
SECONDED BY	

WHEREAS unencapsulated expanded and extruded polystyrene foam (PS foam) is a common and economical product used for dock flotation; and

WHEREAS unencapsulated PS foam, when used as floatation, deteriorates and breaks down through exposure to water, sunlight and chemicals (gasoline, oil & other contaminants), as well as from animals and physical impacts from boats and other debris; and

WHEREAS the environmental impacts associated with the breakdown of unencapsulated PS foam are significant. PS foam is one of the top items of debris found on shorelines, beaches, and surface water around the world. Widespread and global contamination has resulted in PS foam being found in the gut contents of wildlife, including in the Great Lakes - St. Lawrence River Basin. PS foam causes adverse effects to wildlife when ingested. Laboratory experiments show negative impacts of PS foam on feeding behaviour, growth, hepatosomatic index (HSI), and reproduction. Under certain conditions, PS foam leaches known toxics styrene and benzene. Floating particles of PS foam also has aesthetic impacts on shorelines and waterways; and

**AND WHEREAS** there is no Federal legislation in Canada regulating the use of unencapsulated expanded polystyrene foam (EPS) for docks to date. However, on May 13, 2021, the Province of Ontario passed *Bill 228: Keeping Polystyrene Out of Ontario's Lakes and Rivers Act*, to regulate and control its use for floats; and

**NOW THEREFORE BE IT RESOLVED** that the Great Lakes and St. Lawrence Cities Initiative (Cities Initiative) recognizes the need for PS foam to be encapsulated when used for flotation; and

**BE IT FURTHER RESOLVED** that the Cities Initiative and its members call on the Federal Government of Canada (Ministries of Fisheries and the Environment), the Province of Ontario (Ministry of Natural Resources & Forestry, Ministry of Environment, Conservation & Parks), the Province of Quebec, The United States (U.S.) Federal Government, and the U.S. States of New York, Pennsylvania, 2 Ohio, Indiana, Michigan, Illinois, Wisconsin and Minnesota to work in collaboration with each other to enact laws which:

- 1. ban unencapsulated polystyrene (PS) products in all new and replacement public and private floating facilities across the Great Lakes Region and the coasts of Canada and the United Sates;
- 2. find common standards of defining encapsulation with the goal of zero emissions of PS foam;
- 3. require the timely transition to approved encapsulated PS products, for all public and private floating facilities currently using unencapsulated PS foam; and
- 4. require the proper disposal of all unencapsulated expanded polystyrene (EPS) products currently being used for dock flotation.

<b>BE IT FINALLY RESOLVED</b> that Council to submit this resolution to the Great Lakes	-	oration of the Municipality of Calvin directs its staff Cities Initiative.
CARRIED		
DIVISION VOTE		
NAME OF MEMBER OF COUNCIL	YEA	NAY
Coun Cross Coun Maxwell Coun Olmstead Coun. Shippam Mayor Pennell		

# $\frac{CORPORATION\ OF\ THE\ MUNICIPALITY\ OF\ CALVIN}{\textbf{Resolution}}$

DATE:	June 22, 2021		NO	
MOVED BY	<i>I</i>			_
SECONDEI	D BY			
Calvin, Tov Bonfield, ar	the City of North Bay, Mu vnship of Papineau-Camer nd Township of South Algo the <i>Long-Term Care Home</i>	on, Town of Matt nquin are part ov	awa, Municipality of Ma	• •
AND WHE	REAS Cassellholme is gov	erned by a Board	d of Management;	
	REAS the Cassellholme Bo	•	nent has approved the t	otal project cost of
	<b>REAS</b> the Province of Ontaine redevelopment project of		•	million for the
	<b>REAS</b> the member municipal e pursuant to Section 125(1)	•		g of the redevelopment of
	ented by the Board of Mana			ated to the financing options e the Provincial share of the
Honourable of the redevor	velopment costs upfront an	enfrew-Nipissing- nd that a copy of t rton, Minister of L	Pembroke requesting to the letter be sent to Hou ong-Term Care; and H	edeli, MPP- Nipissing and hat the Province pay its share nourable Doug Ford, Premier onourable Peter Bethlenfalvy
Province a	THER RESOLVED THAT gree to provide a guaranteests on its payments over the	e for its share of t	the project costs and th	
CARRIED_				
<u>DIVISION</u>	<u>VOTE</u>			
NAME OF 1	MEMBER OF COUNCIL	YEA	NAY	
Coun Cross Coun Maxw Coun Olmste Coun. Shipp Mayor Penn	ead am			

#### **lan Pennell Statement re: Cassellholme Development**

I am sorry I cannot be in attendance today for this very important meeting regarding Cassellholme and how its development will be financed.

The Municipality of Calvin's share of the development is currently \$1,781,000 including the provincial portion. Calvin does not and will never have the ability to manage a loan of this amount.

Our municipality is a small bedroom community serving North Bay and Mattawa and a senior's retirement area for residents that have lived in Calvin all of their lives.

To borrow a vast sum of money such as this our Municipality would be cash strapped. It would take numerous years for us to repay this debt and essentially strangle our Municipality's ability to operate and provide services.

In attempting to do so we would need to dramatically increase our tax rates to our rate payers and we would not be able to properly maintain or make required upgrades to our infrastructure such as our machinery and equipment, roads, bridges, buildings and fire department. This would not be good management or governance on the part of Council and it would not be fair to our residents.

The only option I see at this point for the Municipality of Calvin and it is not an option that I am happy with, is the option to use the financing through Cassellholme option for the redevelopment costs. Currently with the latest figures that were provided last week, I believe that amount would be approximately \$58,000.00 per year for 25 years and we would still be required to pay our current \$50,357.00 operating costs levy above that for the next five years. We also need to keep in mind that our Municipality is required to fund the Algonquin Nursing Home when the Cassellholme development plan is established.

At our meeting Wednesday evening (June 9), I understood being told that we would all be required to pay an up-front payment no matter which payment option we chose. It seems we are playing with a moving target with no definite plans as this is not something we had been told previous to this meeting. We had always been given the impression that we could either pay upfront OR finance over 25 years. This new information is significantly important for a small municipality such as ours to be able to pay such a huge debt.

I would like to see some pressure placed upon our local MPP and the Provincial government to substantially increase their contribution or fund the Cassellholme project in its entirety. I don't see that happening but we are a year away from the Provincial election I think we should at least try. I also see large amounts of money being provided to cities and municipalities in the north for various types of recreational facilities. I am not against those contributions or facilities being funded but I feel that our seniors are more important than having another run added to a ski hill or a bike or walking trail cut through the bush.

Thank you

lan



June 16, 2021

Honourable Vic Fedeli, MPP-Nipissing Sent via email: <u>vic.fedeli@pc.ola.org</u>

Honourable John Yakabuski, MPP-Renfrew-Nipissing-Pembroke

Sent via email: john.yakabuski@pc.ola.org

#### Dear MPP Fedeli and MPP Yakabuski:

As you are aware, the Board of Management for Cassellholme, East Nipissing Home for the Aged, is in the process of moving forward with the redevelopment of the long-term care home. The City of North Bay, Municipality of East Ferris, Township of Chisholm, Municipality of Calvin, Township of Papineau-Cameron, Town of Mattawa, Municipality of Mattawan, Township of Bonfield, and Township of South Algonquin are part owners (member municipalities) of Cassellholme.

Today, the majority of Mayors of the member municipalities met to discuss several issues of concern regarding the redevelopment project and the financing options put forward by the Cassellholme Board of Management. Enclosed is a copy of the resolution that was unanimously supported by all Mayors in attendance.

All member municipalities continue to support the redevelopment of Cassellholme, but there are concerns related to the financing options available to municipalities. We are hopeful that the Province can provide assistance so that the redevelopment of Cassellholme can proceed.

We look forward to your response.

Best Regards,

Pauline Rochefort

Mayor Pauline Rochefort Municipality of East Ferris

Enclosure: Copy of Resolution

c.c. Hon. Doug Ford, Premier of Ontario (<a href="mailto:doug.fordco@pc.ola.org">doug.fordco@pc.ola.org</a>)
Hon. Merrilee Fullerton, Minister of Long-Term Care (<a href="mailto:merrilee.fullerton@pc.ola.org">merrilee.fullerton@pc.ola.org</a>)
Hon. Peter Bethlenfalvy, Minister of Finance and President of the Treasury Board (<a href="mailto:peter.bethlenfalvy@pc.ola.org">peter.bethlenfalvy@pc.ola.org</a>)

T: 705-752-2740

E: municipality@eastferris.ca 390 Hwy 94, Corbeil, ON P0H 1K0

# $\frac{CORPORATION\ OF\ THE\ MUNICIPALITY\ OF\ CALVIN}{\textbf{Resolution}}$

DATE: June 22, 2021	NO	·		
MOVED BY				
SECONDED BY				
"That the Council of the Munic Mattawa and Area Community			nd hereby ac	lopts the
CARRIED				
<u>DIVISION VOTE</u>				
NAME OF MEMBER OF COUNCIL	YEA	NAY		
Coun Cross Coun Maxwell Coun Olmstead Coun Shippam Mayor Pennell				



# THE MATTAWA & AREA COMMUNITY SAFETY WELL-BEING PLAN

TOWN OF MATTAWA
TOWNSHIP OF PAPINEAU-CAMERON
MUNICIPALITY OF CALVIN
MUNICIPALITY OF MATTAWAN









COMMUNITIES WORKING TOGETHER FOR THE SAFETY
AND WELL-BEING OF ALL ITS CITIZENS









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### Message from the Chair

Over the last several years, there has been significant transformation in the way that communities achieve community safety and well-being. We are committed to working with our members, community partners and our residents to achieve the ideal state of a sustainable community where everyone is safe, has a sense of belonging, access to services and where individuals and families are able to meet their needs for education, health care, food, housing, income and social and cultural expression.

We believe community safety is a shared responsibility; we need our entire community to continue to commit to keeping our homes, schools, workplaces and neighbourhoods a safe place to live, raise our families and retire here at Home.

On behalf of the Mattawa and Area Community Safety Well-Being Advisory Committee, I would like to thank our municipal Councils for their continued support, and for sharing our vision of a safe, welcoming, and inclusive community for all.

## **Messages from Councils**

#### Town of Mattawa

**WHEREAS** the Town of Mattawa, the Municipality of Mattawan, the Township of Papineau-Cameron and the Municipality of Calvin have joined together to create a Community Safety and Well-Being Plan which is a commitment to our residents that we are working together for the betterment of all;

**AND WHEREAS** the Council of the Corporation of the Town of Mattawa is committed as civic leaders to our community's safety and well-being: A Plan for Collaboration and Action:

**AND WHEREAS** the Council of the Corporation of the Town of Mattawa is fundamentally supportive of all initiatives that promote and focus on the safety and well-being of our residents and communities as a whole;

**AND WHEREAS** the Community and Safety-Well Being Plan is a Plan that will be sustainable over time, will monitor its residents' pulse and will alter its trajectory to promote a healthy, safe and economically vibrant community;

**AND WHEREAS** the Mattawa and Area Community and Safety-Well Being Advisory Committee was established in 2020 which its goals and objectives are to achieve the ideal state of a sustainable community where everyone is safe, has a sense of belonging, access to services and where individuals and families are able to meet their needs for education, health care, food, housing, income and social and cultural expression;









**AND WHEREAS** leading by example and working together is instrumental in the success of any initiative.

**THEREFORE BE IT RESOLVED THAT** Council of the Corporation of the Town of Mattawa proudly endorses the Mattawa and Area Community and Safety-Well Being Plan as a commitment of our communities working together for the Safety and Well-Being of our residents.

#### Municipality of Calvin

**WHEREAS** the Town of Mattawa, The Municipality of Mattawan, the Township of Papineau-Cameron and the Municipality of Calvin have joined together to create a Community Safety and Well-Being Plan which is a commitment to our residents that we are working together for the betterment of all;

**AND WHEREAS** the Council of the Corporation of the Municipality of Calvin is committed as civic leaders to our community's safety and well-being: A Plan for Collaboration and Action;

**AND WHEREAS** the Council of the Corporation of the Municipality of Calvin is fundamentally supportive of all initiatives that promote and focus on the safety and well-being of our residents and communities as a whole;

**AND WHEREAS** the Community and Safety-Well Being Plan is a Plan that will be sustainable over time, will monitor its residents' pulse and will alter its trajectory to promote a healthy, safe and economically vibrant community,

**AND WHEREAS** the Mattawa and Area Community and Safety-Well Being Advisory Committee was established in 2020 which its goals and objectives are to achieve the ideal state of a sustainable community where everyone is safe, has a sense of belonging, access to services and where individuals and families are able to meet their needs for education, health care, food, housing, income and social and cultural expression;

**AND WHEREAS** leading by example and working together is instrumental in the success of any initiative.

**THEREFORE BE IT RESOLVED THAT** Council of the Corporation of the Municipality of Calvin proudly endorses the Mattawa and Area Community and Safety-Well Being Plan as a commitment of our communities working together for the Safety and Well-Being of our residents.









#### Municipality of Papineau-Cameron

WHEREAS the Town of Mattawa, The Municipality of Mattawan, the Township of Papineau-Cameron and the Municipality of Calvin have joined together to create a Community Safety and Well-Being Plan which is a commitment to our residents that we are working together for the betterment of all;

**AND WHEREAS** the Council of The Corporation of The Township of Papineau-Cameron is committed as civic leaders to our community's safety and well-being: A Plan for Collaboration and Action;

**AND WHEREAS** the community and Safety-Well Being Plan is a Plan that will be sustainable over time, will monitor its residents' pulse and will alter its trajectory to promote a healthy, safe and emotionally vibrant community;

**AND WHEREAS** the Mattawa and Area Community and Safety-Well Being Advisory Committee was established in 2020 which its goals and objectives are to achieve the ideal state of a sustainable community where everyone is safe, has a sense of belonging, access to services and where individuals and families are able to meet their needs for education, health care, food, housing, income and social and cultural expression;

**AND WHEREAS** leading by example and working together is instrumental in the success of any initiative.

**THEREFORE BE IT RESOLVED THAT** the Council of The Corporation of The Township of Papineau-Cameron proudly endorses the Mattawa and Area Community and Safety-Well Being Plan as a commitment of our communities working together for the Safety and Well-Being of our residents.

#### Municipality of Mattawan

WHEREAS the Town of Mattawa, The Municipality of Mattawan, the Township of Papineau-Cameron and the Municipality of Calvin have joined together to create a Community Safety and Well-Being Plan which is a commitment to our residents that we are working together for the betterment of all;

**AND WHEREAS** the Council of The Corporation of The Municipality of Mattawan is committed as civic leaders to our community's safety and well-being: A Plan for Collaboration and Action;

**AND WHEREAS** the Council of the Corporation of the Municipality of Mattawan is fundamentally supportive of all initiatives that promote and focus on the safety and well-being of our residents and communities as a whole;

**AND WHEREAS** the community and Safety-Well Being Plan is a Plan that will be sustainable over time, will monitor its residents' pulse and will alter its trajectory to promote a healthy, safe and emotionally vibrant community;









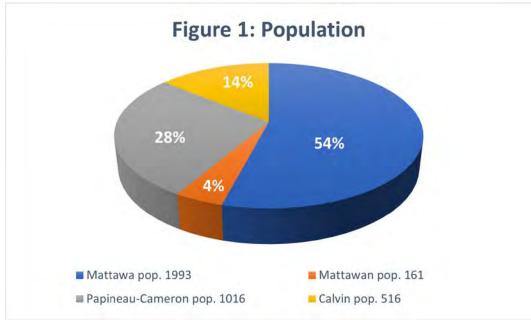
**AND WHEREAS** the Mattawa and Area Community and Safety-Well Being Advisory Committee was established in 2020 which its goals and objectives are to achieve the ideal state of a sustainable community where everyone is safe, has a sense of belonging, access to services and where individuals and families are able to meet their needs for education, health care, food, housing, income and social and cultural expression;

**AND WHEREAS** leading by example and working together is instrumental in the success of any initiative;

**THEREFORE BE IT RESOLVED THAT** Council of the Corporation of the Municipality of Mattawan proudly endorses the Mattawa and Area Community and Safety-Well Being Plan as a commitment of our communities working together for the Safety and Well-Being of our residents.

#### Introduction

The Mattawa and Area Community Safety and Well-being Plan (MACSWBP) is a call to action by its leaders to work in collaboration with its community partners. The plan is intended to set the Town of Mattawa, Municipality of Mattawan, Township of Papineau-Cameron and the Municipality of Calvin together in a position of strength with an ability to focus on realizing future visions, better respond to presenting challenges while monitoring and continually meeting the needs of its constituents.



Figures obtained from Statistics Canada website, www.statscanada.gc.ca

There is an undeniable positive correlation between a community's wellness, sense of safety and economic virility. A strong MACSWBP will not only help monitor, manage, maximize and sustain the benefits of initiatives like affordable housing, access to









technology and health services but is intended to be a mechanism for community leaders to identify the changing needs, wants and intended outcomes as perceived by its constituents. This framework will crystallize community partnerships establishing a check and balance, safeguarding the principle that safety and well-being remain a focused outcome in any community development initiative.

Health care policy makers and communities are recognizing that the root causes of poor health lie in such systemic problems as substance abuse, violence, and environmental pollution (Citrin, 1998; Gamm, 1998). To address these systemic issues and many others, communities are developing community health partnerships that seek to address these difficult, multifaceted problems through innovative forms of multisector collaboration (Bogue and Hall, 1997).

This proposed infrastructure will help Mattawa and Area become even more vibrant and satisfy the recent legislative changes to the Police Services Act (1990) that include:

- The identification of local priority risk factors based on community consultations and multiple sources of data (i.e. Statistics Canada, Gateway Hub Risk Tracking Data information (RTD) Police reporting, Town Hall discussions and Surveys).
- The implementation of evidence-based programs and strategies address the priority risk-factors.
- The practice of establishing success indicators with performance measures.
- In 2020, the four participating municipalities established the Mattawa and Area Advisory Committee with prescribed representation from municipal councils, police services board and various cross-sector community partners. In particular, this working group was tasked with developing a planning model to achieve greater coordination and collaboration on issues that result in demand on services that operate in the yellow (risk mitigation) and red (emergency response) zones. (Appendix 1 – Mattawa and Area Advisory Committee Membership and Terms of Reference).

The MACSWBP is a plan that is sustainable over time, monitors its citizens pulse and can alter its trajectory to promote a healthy, safe, and economically vibrant community. It is a robust, flexible system of governance than can readily call people to action. It can create relationships where none exist and re-enforce those that are. In addition to generating a community's resilience to existing and projected pressures, it also becomes









a venue that can sanction collaboration and cooperation between agencies, sectors and experts; this practice helps mitigate the potential for silo thinking and increases a healthy communication and knowledge exchange within and around the community.

The MACSWBP fosters the opportunity to identify, in real time, evidence-based challenges and mitigating strategies, focusing on root causes of healthy, safe, and economically vibrant living.

Fundamentally, the MACSWBP is an asset-based approach to solving its challenges when proposing and pursuing quality improvement initiatives. Assets based approaches are an integral part of community development in the sense that they are concerned with facilitating people and whole communities to come together to achieve positive change using their own knowledge, skills and lived experience of the issues they encounter in their own lives( <a href="https://www.scdc.org.uk">https://www.scdc.org.uk</a>.) Leadership is imperative when motivating change, but success is the result of a diversified team guided by principles of collaboration, cooperation, and commitment.

#### **A Conceptual Model**

A primary proposed goal of the MACSWBP is to establish sound practices realizing equal access to positive determinants of health for all its citizens (outer green circle). The MACSWBP'S Advisory Committee must acknowledge that the resolution of social injustices will not always be attainable for all. Levels of response (inner rings) must be in place for those whose needs are not being met and who continue to struggle.

The MACSWBP will allow the community to flag issues, encourage a standard planning process, monitor, and communicate the success of strategies to its stakeholders. This approach will ensure strategic alignment, coordination, communication, and collaboration of all services within the continuum of safety and well-being. Regardless of jurisdiction, this approach will safeguard equitable opportunity for all residents of the community.

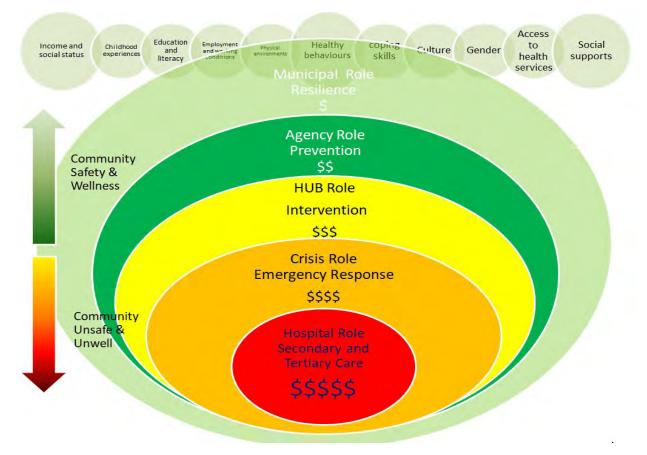








Figure 2



Concept adapted from New Directions in Community Safety, Consolidating Lessons Learned about Risk and Collaboration Hugh C. Russell and Norman E. Taylor April 2014









## Where are many communities today?

Many communities have implemented strategies with good intentions in response to challenges and short comings specific to the safety and well-being of their constituents. Individually, they have spent much time, money and energy <u>responding</u> to imminent and full crisis issues and little time planning as a collective creating overarching and sustained resilience to these challenges.

A population health approach is rooted in the notion that the earlier in the "causal stream" that one acts, the greater the potential benefits (Taking action on population health 1998). The MACSWBP can provide the opportunity to do both, ultimately tipping the balance from a reactive system to a proactive system. A proactive community is a welcoming, growing, safe and healthy community!

#### "The Three-Legged Stool" Approach to Community Safety and Well-being

The underlying conceptualization of the stool is that if any leg is considered less important, shorter, or missing, the stool will be unstable. However, if all three legs are the same length (each pillar being given equal weight), the result will be a balanced stool that will support sustainable development.

#### **Leg#1 Governance** - "Leadership"

Community development is a bottom-up, recognized approach to addressing matters of social injustice at a local level. It is undertaken proactively and through a variety of approaches to build the capacity, empowerment, and equality of communities.

Mayor's and CAO's/Clerks are committed in providing a way and mean for voices to be heard, plans to be developed, and initiatives to be implemented, monitored, and sustained from the ground up.

#### **Leg#2 People** - "Building the Right Team and Relationships"

Citizens play a key role in building communities. People who understand their neighborhood's needs and have a stake in its success are indispensable for community transformation. The Advisory Committee will seek to build multi-dimensional relationships and expand their network to include non-traditional stakeholders. The goal being one of increasing perspective and context while fostering diversity, engagement, and opportunities for creative/innovative thinking.









#### Leg #3 Sources – "Data Informed"

Utilize evaluation and data to develop, monitor and sustain success. Three types of data can apply to community development: descriptive, predictive, and prescriptive.



- Descriptive analytics summarizes what happened or highlight
   a point in time, e.g. we had 40 students identify as experiencing food
   safety concerns.
- Predictive analytics allows us to make assumptions about what might happen in the future because of repeated results, e.g. food safety concerns with students has grown consistently by 10% every year for the past five years; we are predicting continued growth for next year.
- Prescriptive analytics requires a predictive model with two additional components: actionable data and a feedback system. This tracks the outcome produced by the action/initiative taken e.g. trending growth with food safety concerns indicates a 10% increase next year, we would like to see a 25% decrease over the next 12 months so we will offer food source alternatives/programs to students who report food safety concerns. We will monitor the number of students who report food safety concerns monthly to make sure we are on track towards our 25% goal of reduction.

#### The Plan

The MACSWBP is proposes as a Plan that is construed as both a framework and an initial strategy. The framework is an organizational structure meant to represent an enduring charter, safeguarding fidelity to the principles of the three-legged approach. The strategy is a proposed logic model that will get the community up and running in the right direction.









#### The Framework

#### The Governing Team

Comprised of the Mayor, CAO or designate from each municipality/township, The Governing Team has a foundational role in supporting the Advisory Committee's work by committing to the processes, structures, and principles in place. Final approvals for all initiatives recommended by the Advisory Committee for their respective Municipalities will come from this team.

The Advisory Committee - Comprised of councillors, clerks, people with lived experience, multi-agency, cross sectorial recognized community leaders, both public and private, will have a dual role inclusive of Advisory Committee and Working Group responsibilities.

**People** – Working Group led by assigned Advisory Committee Members (recognized expert), one councillor/clerk, person with lived experience with balance of membership as assigned by the Working Group Leads and approved by the Advisory Committee.

#### Source

Human Resource- Person/people representative of a workforce, an organization, business sector, or economy that bring forth identified challenges to be reviewed by the Advisory Committee.

Data Source- Information gathered on an on-going and/or one-time basis (descriptive, predictive or prescriptive) that demonstrates impact on community safety and well-being, e.g. homeless rates, economic growth rates, employment rates, crime rates, visits to the emergency department, visits to the food bank...

## The Strategy

The strategy is a proposed operational blueprint for success that focuses on the prevalence and equitable access to positive determinants of health in our communities.









#### References

Public Health Agency of Canada (2014). What is the Population Health Approach?: Key Elements of a Population Health Approach. <a href="https://www.canada.ca">https://www.canada.ca</a>

Hugh C. Russell and Norman E. Taylor (2014). New Directions in Community Safety: Consolidating Lessons Learned about Risk and Collaboration, Framework for Planning-Community Safety and Well-being

Morris, V. (2018). Situation Tables as the New Crime Prevention: Theoretical Underpinnings, Strengths, Weaknesses, and Best Practices (Unpublished masters thesis). University of Ontario, Institute of Technology/Faculty of Social Science and Humanities, Oshawa, Ontario, Canada

Scotland's Regeneration Forum (2017): How Community Development Happens. https://www.surf.scot

Coming Up with the Money (2009): Five Principles for Launching a Successful Community Development Initiative. https://www.stlouisfed.org

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Wayne Hammond and Rob Zimmerman (2012). A Strengths-Based Perspective: Resiliency Initiatives. https://www.resil.ca

Police Services Act (1990)

Crime Prevention in Ontario (2012): A Framework for Action.

Community Safety and Well-Being in Ontario (2014): A Snapshot of Local Voices.

Community Safety and Well-Being Planning Framework (2016): A Shared Commitment in Ontario.

Community Health Infrastructure (2017): North Bay's Plan for the Promotion of Our Communities Safety and Well-being

Healthy People. Gov: Healthy People 2020

#### Corporation of the Municipality of Calvin

#### Council/Board Report By Dept-(Unpaid)

Supplier : 0000000 To PT00000007

3atch : All Department : All



AP5130 Date :

Jun 17, 2021

Page: 1
Time: 3:58 pm

Cash Requirement Date: 17-Jun-2021

Bank: 099 To 1

Class: All

Supplier	Supplier Name		Datah	Imus Data		
nvoice # G.L. Account	Invoice Description CC1 CC2 CC3	GL Account Name	Batch	Invc Date	Invc Due Date	Amount
DEPARTMENT		CE AGGGAIR NAME				
15100 199 -5-0101-106	EXPERTISE FOR MUNICIP. Phase 1 of 3 for HR Policies - E4M	MISCELLANEOUS & MEMBERSHIPS - ADMIN	72	11-Jun-2021	17-Jun-2021	1,322.10
1 <b>6079</b> 1019448	FERN'S DELIVERY Courier for High Vis Shirts		72	31-May-2021	17-Jun-2021	•
-5-0101-174 <b>3061</b> 495	NEW ONTARIO BREWING CO 3 4L Jugs of Sanitizer	HEALTH AND SAFETY	72	11-Jun-2021	17-Jun-2021	33.90
-5-0101-174 <b>6073</b> 873	PROGRESSIVE COMPUTING SOL FD Laptop & Computer Services- Ma	ay 2021	72	31-May-2021	17-Jun-2021	135.60 590.99
-5-0101-115 <b>6095</b> 9325 -5-0101-101	PRICE SIGNS & DECALS Notice of Public Meeting Signs- Mine	COMPUTER EXPENSES  or Variance  MATERIALS AND SUPPLIES - ADMIN	72	03-Jun-2021	17-Jun-2021	
<b>8047</b> 021-05 -5-0101-116	MARJORIE ROSE ROBINSON Accounting Assistance- Jan 1 to Jun		72	12-Jun-2021	17-Jun-2021	4,906.23
			Department Total :		al: 7,141.3	
EPARTMENT 3151 ND QTR REMI	0111 TRANSFER AND TACON SCOLAIRE CATHO FRANCO- 2021 School Board Remittance- 2nd		72	17-Jun-2021	17-Jun-2021	
-4-0111-658 <b>3152</b> ND QTR REMI -4-0111-656	CONSEIL SCOLAIRE DU DISTRICTURE 2021 School Board Remittance- 2nd		72	17-Jun-2021	17-Jun-2021	4,619.96 5,374.42
3006	NEAR NORTH DISTRICT SCHOOL 2021 School Board Remittance- 2nd	BD. Quarter TRANSFER TO ENGLISH PUBLIC BD.	72	17-Jun-2021	17-Jun-2021 5	5,934.73
3 <b>013</b> ND QTR REMI -4-0111-657	NIP/PARRY SOUND C.D.S. BOARD 2021 School Board Remittance- 2nd		72	17-Jun-2021	17-Jun-2021 1	4,111.19
			Department Total :		9	0,040.30
EPARTMENT 8010 90737/D -5-0200-102	0200 FIRE PROTECTION BUMPER TO BUMPER - H.E. BROV Rescue Van Repairs		72	10-May-2021	17-Jun-2021	204.34
2021	MAXWELL DEAN Mileage & Meals for Firecall	MISCELLANEOUS-FIRE	72	17-Jun-2021	17-Jun-2021	
5-0200-102 6 <b>073</b> 373	PROGRESSIVE COMPUTING SOLIFD Laptop & Computer Services- Ma	VEHICLE/MILEAGE EXPENSE - FIRE UTION	72	, 31-May-2021	17-Jun-2021	20.00
5-0200-138		TRAINING - FIRE	_			2,671.31
			Department '	Total :		3,029.52
EPARTMENT 6060 657	0314 DUST LAYER/CALC POLLARD DISTRIBUTION INC. Dust Layer	IUM	72	11-Jun-2021	17-Jun-2021	
-5-0314-101	,,	MATERIALS AND SUPPLIES - DUST LAYER	12			1,076.70
			Department 7	Total :	2	1,076.70

DEPARTMENT 0400 ENVIRONMENTAL 3027 SGS CANADA INC.

#### Corporation of the Municipality of Calvin

#### Council/Board Report By Dept-(Unpaid)

Supplier : 0000000 To PT00000007

Batch ΑII Department:

ΑII



AP5130 Date:

Jun 17, 2021

Page: 2

Time: 3:58 pm

Cash Requirement Date :

17-Jun-2021

Bank: 099 To 1

Class: All

Supplier	Supplier Name								
Invoice #	Invoice Description				Batch	Invc Date	Invc Due Date		
G.L. Account	CC1 C	C2 CC	GL Account Na	ame			Date	Amount	
DEPARTMENT 11424121	0400 ENVI Well Monitoring Labs	RONMENTA Costs	AL .		72	04-Jun-2021	17-Jun-202		
1-5-0400-146 11425370	Well Monitoring Labs	MONITO Well Monitoring Labs Costs		F WELLS	72	11-Jun-2021	17-Jun-202		
1-5-0400-146 <b>08010</b> 505113/D	BUMPER TO BUMPE Compactor Oil	R - H.E. B	MONITORING O ROWN	F WELLS	72	11-Jun-2021	17-Jun-202	506.24 21	
1-5-0400-183 <b>20008</b> 61572	THE MATTAWA RECO		COMPACTION		72	15-Jun-2021	17-Jun-202	90.48	
1-5-0400-101 <b>23015</b>	WESTBURNE RUDDY ELECTRIC			O SUPPLIES - ENVIRONMENT	Г			290.98	
1993987 1-5-0400-147	Fluorescent Lights Re	cycling	RECYCLING		72	11-Jun-2021	17-Jun-202	209.73	
					Department	Department Total :		3,921.30	
DEPARTMENT 13010 JULY 2021 LEV	NORTH BAY PARRY	TH SERVIC SOUND DI	ST. HE		72	17-Jun-2021	17-Jun-202	21 1,427.81	
1-5-0500-108		HEALTH ONLI	HEALTH UNIT		Department Total :		1,427.81		
DEPARTMENT 33001 JULY 2021 LEV 1-5-0600-112 13056	CASSELLHOLME HO		ED CASSELLHOLMI	E	72	17-Jun-2021	17-Jun-202	21 4,196.00	
2021-0090 1-5-0600-110	June 2021 Levy	OOGIAL OI		COMMUNITY & SOCIAL SERVICES		01-Jun-2021	17-Jun-202	21 20,204.95	
					Department Total :			24,400.95	
DEPARTMENT 10090 1442 -5-0700-182	0700 RECR KELLY'S PUMPS Parts for U/V System	REATION	WATER SYSTEM	Л MAINTENANCE	72	10-Jun-2021	17-Jun-202	21 1,276.90	
						Total :	1,276.90		
DEPARTMENT	0800 PLAN	NING AND	DEVELOPMENT						
4378 -5-0800-110	CGIS- Qtr#3 - 2021 S	LIMS	SERVICES - PLA	ANNING	72	17-Jun-2021	17-Jun-202	2,323.33	
						Department Total :		2,323.33	
					Unpaid	Total :	1	54,638.18	

Total Unpaid for Approval :	154,638.18
Total Manually Paid for Approval :	0.00
Total Computer Paid for Approval :	0.00
Total EFT Paid for Approval :	0.00
Grand Total ITEMS for Approval:	154,638.18

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